

BRAC 2005
Technical Joint Cross-Service Group (TJCSG)
Meeting Minutes of 9 July 2004

Dr. Segal chaired the meeting. The list of attendees is attached. Mr. Shaffer provided a brief summary of the Mr. Wynne tasking to provide transformational options as well as comments to the OSD proposed imperatives. Both issue papers covered at this meeting are attached. The key points, decisions and action items from the meeting are as follows:

Key Discussion Points:

Transformational Options:

- General question as to whether transformational options should be broad and general in nature or very specific.
- DoD guidance has been to prevent any single point of failure in any technical area.
- TJCSG should not limit itself to having only one single location responsible for any single technical area.
- Preserve competition of ideas and intellectual growth.

Transformational Imperatives:

- TJCSG will be able to propose additional imperatives to the ISG above and beyond the ISG proposed imperatives provided for comment.
- Specific changes to the TJCSG comments to the OSD proposed imperatives will be made in accordance with the meeting's discussion.

Decisions:

- Proposed Transformational Options 1-4 will be modified to the following: Joint Centers for classes and types of Weapons Systems and/or Technologies used by more than one Military Department.
 - Within a DTAP
 - Across all functions (RDAT&E)
 - Across multiple capability areas (DTAPs)
 - Transformational Option #5 will remain as written.
- Last Recruit & Train Imperative: Change "Training Ranges" to "Test and Training Ranges."
- Imperatives will be worked at next week's offsite and will be run through the CIT and then through the TJCSG.

Action Items:

1. Provide additional TJCSG imperatives to the ISG by COB 16 July 04. To be worked at the working level offsite on 12-14 July 2004, presented to the CIT at the 15 July CIT VTC and approved at the 16 July 04 TJCSG Meeting.

Approved: _____



Mr. Alan R. Shaffer
Chairman, Capabilities Integration Team

Attachments

1. Transformational Options, Issue #7-09-04-01
2. Transformational Imperatives, Issue #7-09-04-02

Technical JCSG Meeting

July 9, 2004

Attendees

Members:

Dr. Ron Segal, TJCSG Chair
Dr. Dan Stewart, Air Force via telephone
Dr. Bob Rohde, Army (Alternate for Dr. Jon Foulkes, Army)
Mr. George Ryan, Navy (Alternate for RADM Cohen, Navy)
COL Walt Hamm, Marines (Alternate for Dr. Barry Dillon, Marines)
Mr. Jay Erb, JCS

Other:

Mr. Al Shaffer, CIT Chair
Dr. Jim Short, OSD
Mr. Andy Porth, OSD BRAC Office
Mr. Roger Florence, DOD IG
Mr. Harshad Shah, TJCSG Assistant
Mr. Brian Simmons, Army via telephone
Dr. Karen Higgins, Navy, Wpns & Armts Subgroup Lead via telephone
COL Steve Evans, Marines, Analysis Team
Mr. Matt Mleziva, Air Force, C4ISR Subgroup Lead via telephone
Mr. Jerry Schieffer, OSD BRAC Office
Mr. Pete Cahill, Army
Mr. Don DeYoung, Navy
Mr. Gary Strack, OSD
Col Eileen Walling, Air Force
Ms. Marie Felix-
COL Robert Buckstad, OSD
Mr. Bob Arnold, Air Force

Transformational Options

Issue #7-09-04-01

Issue: The TJCSG has been chartered to develop transformational options consistent with Mr. Wynne's email:

- 1) Overarching and notional - without identifying specific installation
- 2) Has a general and identifiable effect on infrastructure and
- 3) Is actionable within the BRAC 2005 Process.

Point of Contact: Al Shaffer

Issue Summary:

The general theme is to look at transformation options from an OSD / Joint perspective. We have been asked to examine transformational options that reduce redundant service infrastructure, and increase efficiencies. We intend to examine options that cut across the services, across DTAPS, and across functions.

Suggested Transformation Options:

- 1) Work in a technical capability (DTAP) area shall be consolidated across all three functions.
- 2) Work in a function shall be consolidated across multiple capability (DTAP) areas; conduct integrated research, integrated D&A, and integrated T&E.
- 3) Joint Centers of Excellence for specific areas of interest.

For example:

- a) Basic Research
- b) C4ISR
- c) T&E (in one or more DTAPs)
- d) Battlespace Environments

4) Platform Centric Concentration

Concentrate by single Service platforms and make all other RDT&E Joint e.g., Air Platforms-- Air Force, Sea Platforms--Navy; Ground Vehicles – Army, NOTE--THIS TRANSFORMATION OPTION SAYS--No single service C4ISR, Electronics, Materials, Weapons, or Human Systems facilities)

5) Service-centric Concentration

Consolidate DTAP functions within each service.

RECOMMENDATION: TJCSG Concur with the options above

CIT Recommendations:

AF Rep: Concur

Army Rep: Concur

Marine Rep: Non-Concur (because stating air platforms should go to the AF in option 4 is “predecisional” and biases the options)

Navy Rep: Same as Marine by Proxy

Transformational Options

Issue #7-09-04-02

Issue: The TJCSG has been tasked to respond to the imperatives submitted by the Services; Proposed response matrix is attached:

Point of Contact: Al Shaffer

Issue Summary:

The ISG sent the Service submitted imperatives to the TJCSG on 2 July; the TJCSG must comment on the imperatives by 9 July. The CIT (or designated representative) and Subgroup leads met on 8 July to finalize the attached matrix

The TJCSG proposed response is short: We reviewed the proposed imperatives, and offer comments as indicated in the attached matrix. When the comment is vacant, the TJCSG does not object to the specified imperative

The comments are attached.

RECOMMENDATION: TJCSG CONCUR with the attached comments

CIT Recommendations:

AF Rep: Concur

Army Rep: Concur

Marine Rep: Concur

Navy Rep: Concur by Proxy (Marine)

<p>Recruit and Train: The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel that are highly skilled and educated and that have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.</p>		
<p>Imperatives:</p> <ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to support the Army's Leader Development and Assessment Course and Leader's Training Course. The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to meet both peacetime and wartime aviation training requirements, including undergraduate and graduate pilot training. The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that fails to preserve additional training areas in CONUS where operational units can conduct company or higher-level training when home station training areas are not available due to the training load or environmental concerns. The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the only remaining training environments designed to support airborne, air assault, urban operations, cold weather training, Joint Logistics Over The Shore (JLOTS) training in the United States, combat formations for full spectrum operations to include obscurant training and electro-magnetic operations, MAGTFs, live fire and combined arms training, and chemical live agent training. The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to conduct graduate medical/dental education (GME/GDE) and clinical training for uniformed medics. The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that locates Navy or Marine Corps Fleet Replacement Squadrons and Operational Squadrons outside operationally efficient proximity (e.g., 	<p>Does It Affect TJCSG Analytical Framework? How?</p> <p>n/a</p> <p>n/a</p> <p>n/a</p> <p>n/a</p> <p>n/a</p> <p>n/a</p> <p>Impact: affects range workload function</p>	<p>TJCSG Recommendations/comments</p> <p>Recommendation: rewrite for clarification to focus from a DoD perspective.</p>

<p>for the Department of the Navy, farther than one un-refueled sortie) from DoD-scheduled airspace, ranges, targets, low-level routes, outlying fields and over-water training airspace with access to aircraft carrier support.</p>		
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the organic capability for Service specific Strategic Thought and Joint and Coalition Security Policy Innovation. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that locates undergraduate flight training with operational squadrons or within high air traffic areas. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the organizational independence of training units from combat units. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that locates undergraduate Navy or Marine Corps flight training without access to DoD-scheduled airspace over open water and land with access to aircraft carrier support. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that locates major CSG / ESG level exercises, ranges / OPAREAs more than 3 under way days from air, sea and over the shore maneuver space or that locates individual operational ships and aircraft more than 6 under way hours for ships, 12 under way hours for submarines, and 1 un-refueled sortie for aircraft, from unimpeded access to ranges and operating areas. 	Impact: potentially for T&E/ranges function	
<ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates a Service's ability to provide timely responses to military contingencies or support RC mobilization, institutional training, and collective training because of insufficient infrastructure, maneuver space, and ranges. 	n/a	
<ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that fails to retain access to sufficient training area (air, land, and sea) and facilities across a wide variety of topography and climatic conditions (e.g., cold weather, swamps, mountains, desert, etc.) with operationally efficient access and 	Impact: potentially for T&E/ranges function	

<p>proximity to meet current and future Service and Joint training requirements for both Active and Reserve Component forces and weapons systems.</p>		
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates access to educational programs which include specific focus on those areas which are uniquely related to distinctive Service capabilities (e.g., maritime, land warfare). 	<p>n/a</p>	
<ul style="list-style-type: none"> Fleet concentration areas will provide Navy skills progression training and functional skills training relevant to homeported platforms whenever possible. 	<p>n/a</p>	
<ul style="list-style-type: none"> Navy initial skills training will be located with accessions training to minimize student moves or with skills progression training to allow cross-utilization of instructors, facilities and equipment, and support future training and efficiency improvements. 	<p>n/a</p>	

Quality of Life: The Department must provide a quality of life, to include quality of work place, that supports recruitment, learning, and training, and enhances retention.

<u>Imperatives:</u>	Does It Affect TJCSG Analytical Framework? How?	TJCSG Recommendations/comments
<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates access to housing, medical, career progression services, child development services, spousal employment services, MWR services, or education. 	n/a	
<ul style="list-style-type: none"> • Maintain sufficient capacity to provide operational-non-operational (sea-shore) rotation. 	n/a	

Organize: The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that take advantage of opportunities for joint basing.

Imperatives:	Does It Affect TJCSG Analytical Framework? How?	TJCSG Recommendations
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that removes the Headquarters of the Department of Defense, the Department of the Army, the Department of the Navy (including the Commandant of the Marine Corps), or the Department of the Air Force from the National Capital Region. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to station existing Continental United States Army (CONUSA) headquarters, Major Army Command (MACOM) headquarters, and United States Army Reserve Command (USARC) headquarters in the United States. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the last remaining Navy presence (excluding recruiters) in a state. 	Impact: Any scenarios that would involve removal of Navy RDTE facility, if it is the last remaining Navy presence in the state it is located would violate this imperative.	Recommendation: delete imperative
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment that prohibits fulfilling the air sovereignty protection site and response criteria requirements stipulated by COMNORTHCOM and COMPACOM. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates START Treaty land-based strategic deterrent. 	n/a	

<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to support the Army's modular force initiative, the Navy's Global Concept of Operations force initiative, the USMC's expeditionary maneuver warfare initiatives, and the USAF's 10 fully- and equally-capable AEFs. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to support surge, mobilization, continuity of operations, evacuations for natural disasters, or conduct core roles and missions (e.g., sea-based operations, combined arms, etc.). 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment involving joint basing unless it increases average military value or decreases the cost for the same military value, when compared to the status quo. 	<p>Impact: LOM construction</p> <p>Comment: Impacts LOM construction in that Optimization results for facilities must be based on retaining military value at a reduced cost or increasing average military value. Based on lessons learned from BRAC '95 increasing average military value has the most flexibility.</p> <p>Military value is first among criteria; however, there is no guarantee that our MILVAL equation will give the highest value to a transformational option which may in fact produce the highest true military value.</p>	<p><u>Recommendation: delete imperative.</u></p>

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<p>Equip: The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitate knowledge-enabled and net-centric warfare.</p>		
		TJCSG Recommendations
<p>Imperatives:</p> <ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates the Army's single headquarters organizational structure that combines responsibility for developmental and operational test and evaluation. 	<p>Does It Affect TJCSG Analytical Framework? How?</p> <p>Impact: Limits the ability to do Joint DT or OT.</p>	<p><u>Recommendation: Delete imperative.</u></p>
<ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that does not provide RDT&E infrastructure and laboratory capabilities to attract, train, and retain talent in emerging science and engineering fields. 	<p>Impact: limits scenario options. As currently written, too broad to provide any guidance to the analytical process and is too ambiguous to use in scenario development.</p>	<p><u>Recommendation: Delete imperative.</u></p>
<ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates the Army, Navy, and Air Force RDT&E capability necessary to support technologies and systems integral to the conduct of Land, Maritime, and Air warfare, respectively. 	<p>Impact: Limits Joint options.</p>	<p><u>Recommendation: Delete imperative.</u></p>

<u>Imperatives:</u>	Does It Affect TJCSG Analytical Framework? How?	TJCSG Recommendations
<p>The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile and responsive global support to operational forces.</p>	<p>n/a</p>	<p>Supply, Service, and Maintain: The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile and responsive global support to operational forces.</p>
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates ship maintenance capabilities to: <ul style="list-style-type: none"> ▶ Dry dock CVNs and submarines on both coasts and in the central Pacific. ▶ Refuel/de-fuel/inactivate nuclear-powered ships. ▶ Dispose of inactivated nuclear-powered ship reactor compartments. 	<p>Impact: affects Weapons Subgroup. When considering optimization of infrastructure for weapons, navy execution must retain the existing business practice for maritime ordnance and energetics. i.e.. if optimization recommends movement of workload from a naval weapons facility (losing location) to an Air Force facility or another Naval Location (gaining location), the required infrastructure and business practice of the moved location would be re-established at the gaining location. It would not be absorbed into the business practice and subsequent infrastructure requirement of the gaining location. Similar observation as Army's OT&E above.</p>	<p>Recommendation: <u>Delete imperative.</u></p>
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the Department of the Navy lead for engineering, producing, maintaining, and handling ordnance and energetic materials designed specifically for the maritime environment. 	<p>Potential impact: The phrase "integrate its logistics support" implies a service can independently combine NICPs, will limit TJCSG scenario options.</p>	<p>Recommendation: <u>delete this phrase from the imperative.</u></p>
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability of a Service to define its requirements (all classes of supply), integrate its logistics support, and 		

<p>acquire appropriate support for its unique material.</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates inherent Service capabilities where concepts of operations differ from other Services (e.g. MAJLIS support to the FRSSs, deployable intermediate maintenance support for MPS equipment, Navy IMAs, reach back support for sea-based logistics, etc). 		<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that creates a single point of failure in logistics operations. 	<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the last remaining strategic distribution platforms on the east and west coast. 	<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates distribution support services at Component depot maintenance activities. 	<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates logistics information management and oversight capabilities: <ul style="list-style-type: none"> ► Data standardization ► Information routing ► Supply chain efficiency information capture

<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates needed organic industrial capabilities to produce, sustain, surge, and reconstitute if those capabilities are not commercially available or capable of being privatized. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates access to ammunition storage facilities which will not complete planned chemical demilitarization before 2011. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the Army lead for life cycle materiel management of systems integral to the conduct of Joint expeditionary land warfare. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to move hazardous and/or sensitive cargos (e.g., ammunition). 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates critical production capabilities that cannot be readily rebuilt or expanded during mobilization and reconstitution or commercially duplicated, as well as capabilities to replenish stockpiles. 	n/a	
<ul style="list-style-type: none"> DON requires a depot maintenance industrial complex that delivers best value cradle-to-grave results in cost-efficiency (total unit cost), responsiveness (schedule compliance and 	n/a	

flexibility), and quality (compliance with specifications).		
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<p>Deploy & Employ (Operational): The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.</p>		
Imperatives:	Does It Affect TJCSG Analytical Framework? How?	TJCSG Recommendations
<ul style="list-style-type: none"> The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates the Army's ability to simultaneously deploy, support, and rotate forces from the Atlantic, Pacific, and Gulf coasts in support of operational plans due to reduced quantities of, or reduced access to port facilities, local/national transportation assets (highways and railroad), and airfields or lack of information infrastructure reach back capabilities. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to absorb overseas forces within the United States. 	n/a	
<ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to surge in support of mobilization requirements (e.g., National Defense contingency situations, national disasters, and other emergency requirements). 	n/a	

<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that prohibits: <ul style="list-style-type: none"> ▶ Fleet basing that supports the Fleet Response Plan. ▶ CVN capability: 2 East Coast ports, 2 West Coast ports, and 2 forward-based in the Pacific. ▶ SSBN basing: 1 East Coast port, 1 West Coast port. ▶ MPA and rotary wings located within one un-refueled sortie from over water training areas. ▶ OLF capability to permit unrestricted fleet operations, including flight training, if home base does not allow. ▶ CLF capability: 1 East Coast and 1 West Coast base that minimize explosive safety risks and eliminate waiver requirements. 	n/a	
<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates unimpeded access to space (polar, equatorial, and inclined launch). 	n/a	
<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that does not preserve: <ul style="list-style-type: none"> ▶ two air mobility bases and one wide-body capable base on each coast to ensure mobility flow without adverse weather, capacity, or airfield incapacitation impacts; and ▶ sufficient OCONUS mobility bases along the deployment routes to potential crisis areas to afford deployment of mobility aircraft. 	n/a	
<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to respond to reach back requests from forward deployed forces and forces at overseas main operating bases engaged in or in support of combatant commander contingency operations. 	n/a	
<ul style="list-style-type: none"> • The Military Departments and the Joint Cross Service 	n/a	

<p>Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates the capability to provide missile warning and defense in the 2025 force.</p>		
<ul style="list-style-type: none"> Align Naval Medicine's Military Treatment Facilities with Navy and Marine Corps force concentration for maximum efficiency and effectiveness, and to maximize operational medical support to the Fleet and Marine Corps. 	<p>n/a</p>	
<ul style="list-style-type: none"> Maintain sufficient medical capacity (manning, logistics, training and facilities) integral to the MAGTF as well as reach back infrastructure to ensure the continuum of care for the operating forces and additional organic capacity for the supporting establishment and Service member families. 	<p>n/a</p>	

<p><u>Intelligence:</u> The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.</p>		
<p><u>Imperatives:</u></p> <ul style="list-style-type: none"> The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates sufficient organic ISR/analytic capability to meet warfighting and acquisition requirements while effectively leveraging Joint and National intelligence capabilities. 	<p>Does It Affect TJCSG Analytical Framework? How?</p> <p>n/a</p>	<p>TJCSG Recommendations</p>