

BRAC 2005
Technical Joint Cross-Service Group (TJCSG)
Meeting Minutes of 15 September 2004

Dr. Sega chaired the meeting. The agenda is enclosed in attachment 1. The list of attendees is enclosed in attachment 2. Pre-meeting documentation for the meeting is enclosed in attachment 3. The primary objective for the meeting was to continue discussion from the previous meeting regarding the proposed Transformation Ideas and the results of the CIT DELPHI Process Meeting held on 8-9 Sep 2004. However, a last minute agenda topic was added due to a recent suspense by OSD to provide comments on a list of OSD proposed Transformation Options. The key points, decisions and action items from the meeting are as follows:

Unscheduled Topics – TJCSG Executive Review and OSD Transformational Options
Tasker – Dr. Sega

Key Points:

- The TJCSG quickly reviewed the TJCSG Mission Statement, Goal Statement, & TJCSG Challenge
- The TJCSG comments on Transformational Options provided in Mr. Wynne memo due to OSD by 17 Sep 2004. (Action Item 1)
- Each of the resulting Transformational Options within the final Infrastructure Steering Group (ISG) list will need to have scenarios associated with them. For any Transformation Option related to the TJCSG, the TJCSG will be required to generate at least one scenario corresponding to that objective. The TJCSG will need to provide justification for any actions associated with options, whether the option results in a recommendation or not.

Decisions:

- The last sentence of the TJCSG Mission Statement will be modified to read, “The DDRE will lead this effort with the proactive support of OSD, Joint, and Service Staffs across the Reserve and Active Components.”

Transformation Ideas – BG Fred Castle

Key Points:

- 2 Transformation Ideas were considered: 1. Increasing Intraservice Efficiency; and 2. Increasing Interservice Effectiveness
 - Increasing Intraservice Efficiency (Transformation Idea #1)
 - The TJCSG needs to determine the number of locations required for future RDAT&E basing and organization, and how the DoD will achieve this structure.

- The OSD BRAC expressed concern that the proposed use of the 80/20 Rule does not coincide with the TJCSG Analytical Methodology, which was approved by the ISG. As the issue was discussed, the TJCSG realized that the methodology described in transformation idea #1 presented a different "tool" to use in narrowing potential proposals and scenarios in addition to the linear optimization methodology (LOM). The 80/20 rule is just another tool in the TJCSG methodology. It, like the rest of the TJCSG tools/methodology, needs to be based on certified data and could be useful in helping the TJCSG formulate initial proposals in response to the ISG tasking for such. The 80/20 rule will allow the initial proposals to be grounded in some of the data versus only expert opinions.
- o Increasing Interservice Effectiveness (Transformation Idea #2)
 - The Army desire is for the Combined Research Center to include only 6.1 funding. However, the Navy indicated the model could include up to 6.3 funding. No decision was made.
 - Energy, missile defense, non-lethal weapons, and automated systems are missing from the TJCSG Transformation Ideas #2, and will be added in future versions.
- Mr. Potochney expressed the desire for the TJCSG to run the LOM for everything we can and then use expert military judgment for everything else. However, proposals are due on 15 Nov 04 and therefore the TJCSG may not have sufficient Mil Val and capacity analysis completed in time to fully run the LOM for all possible scenarios.
- The principals discussed the concept that when the TJCSG recommends appointing an executive agency, the lead Service should be the Service that conducts the preponderance of the work. However, no decision was reached.
- The TJCSG will be required to present first batch of proposals to the ISG on 1 Oct 04.

Decisions:

- For Chart #2, Transformation Idea #1, the 1st bullet under Process, needs to be rewritten to coincide with the TJCSG methodology previously approved by the ISG.
- Defense Agencies will be included in the proposed Transformation Ideas
- For all TJCSG Transformational Ideas, the word "Center" will be changed to "Center(s)".
- Subgroups will need to provide sufficient rationale if they recommend reduction to a single "Center".
- For chart #4, titled "Transformation Idea #2", the word "Center" will be changed to "Center(s)".
- For chart #4, titled "Transformation Idea #2", explicitly state this includes the Defense Agencies as well.
- (Suggestion) Relocate Joint C4ISR Integration Center block to the top of the chart and relocate other blocks so they will not appear as output from the preceding blocks.
- (Suggestion) Change Joint C4ISR Centers for Land, Air & Space, and Maritime to Joint C4ISR Divisions under an overarching Joint C4ISR Integration Center(s).

Prioritized Scenario Ideas from Subgroups & Services

Time did not permit discussion of this topic.

Action Items:

1. The TJCSG Principals will provide comments on OSD proposed Transformational Options by COB, 16 Sep 04. Comments to be provided to Dr. Jim Short. Dr. Short shall draft the TJCSG response for signature by 1200 hrs Friday, 17 Sep 04.
2. COL Buckstad will update the TJCSG Mission Statement so the last sentence will read: "The DDRE will lead this effort with the proactive support of OSD, Joint and Service Staffs across the Reserve and Active Components." (Due by COB, Thursday, 16 Sep 04)
3. The CIT will determine how this will turn the TJCSG output oriented capacity measures into physical excess capacity; To be discussed at the Thursday, 16 Sep 2004, CIT Mtg from 1100-1200 hrs EDT. To be proposed to the TJCSG Principals on 24 Sep 2004.
4. Mr./ Kratzmeier will redraft the Transformation Idea briefing to reflect changes and suggestions requested by the TJCSG Principals. To be presented at the 24 Sep 2004 TJCSG Meeting.
 - a) For Chart #2, titled "Transformation Idea #1", 1st bullet under process, needs to be re-written to coincide with the TJCSG methodology previously approved by the ISG.
 - b) For chart #4, titled "Transformation Idea #2", the word "Center" will be changed to "Center(s)".
 - c) For chart#4, titled "Transformation Idea #2", explicitly state this includes the Defense Agencies (DARPA, DTRA, DISA, DLA) as well.
 - d) (Suggestion) Relocate Joint C4ISR Integration Center block to the top of the chart and relocate other blocks so they will not appear as output from the preceding blocks.
 - e) (Suggestion) Change Joint C4ISR Centers for Land, Air & Space, and Maritime to Joint C4ISR Divisions under an overarching Joint C4ISR Integration Center(s).
 - f) Add Energy, Missile Defense, Non-lethal Weapons, and Automated Systems to Transformation Idea #2.
 - g) Add talking points for each column. Mr. Mleziva/Mr. Shaffer

October 4, 2004

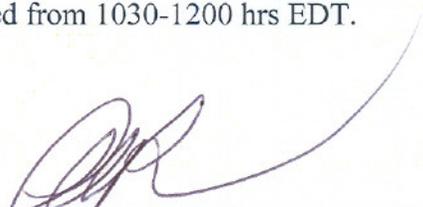
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5. Dr. Foulkes to redraft Transformation Idea #3, Joint Network Centric Warfare, to reflect TJCSG comments provided by Dr. Sega. To be presented at the 24 Sep 2004 TJCSG Meeting.
6. Subgroups provide proposed scenarios prior to next TJCSG Meeting scheduled for 24 Sep 04.
7. CIT to explore other areas not currently shown on the TJCSG Transformation Ideas and present at the 24 Sep 2004 TJCSG Meeting.
8. TJCSG Principals to decide what proposals will be presented to the ISG on 1 Oct 2004 related to Transformation Idea #2 concept chart or OSD proposed Transformational Options. Clearly define the terms "Ideas", "Proposals", and "Scenarios" to ensure consistency with the ISG tasking and provide clear guidance to the subgroups. To be discussed at the 24 Sep 2004 TJCSG meeting.

Points of Contact are Gary Strack & Marie Felix

- Next TJCSG Meeting (VTC) is scheduled for 24 Sep 2004, 0900-1630 hrs EDT, Crystal City, PT-1, Rm 9200. However this is subject to change, as it is already known the ISG Meeting is scheduled from 1030-1200 hrs EDT.

Approved: _____


Mr. Al Shaffer
Chairman, Capabilities Integration Team

Attachments:

1. Outline -Agenda
2. List of Attendees
3. Pre-meeting documentation

September 27, 2004

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Attachment 2
Technical JCSG Meeting
September 15, 2004
Attendees

Members:

Dr. Segal, OSD, TJCSG Chairman
Mr. Matt Mleziva, Air Force (Alternate for Dr. Dan Stewart)
Dr. J. Foulkes, Army
Dr. Barry Dillon, Marines
RADM Cohen, Navy
Mr. Jay Erb, JCS

Other:

Mr. Al Shaffer, OSD, CIT Chairman
Dr. Larry Schuette, Navy
Mr. Gary Strack, OSD
Mr. Pete Potochney, OSD BRAC
Mr. Roger Florence, OSD IG
Mr. Mike Crisp, OSD
Ms. Marie Felix, OSD
BG Fred Castle, OSD
Steve Kratzmeier, Army

TJCSG Meeting Agenda

15 Sep 04, 1400-1600

- **Transformation Ideas**
- **Prioritized Scenario Ideas from Subgroups & Services**
- **Decision Factors**
- **Discussion - other business matters if time available**

TRANSFORMATION IDEAS

- INTRASERVICE EFFICIENCY
 - WARFIGHTING CAPABILITY FOCUS
 - **SERVICE CONSOLIDATION** USING 80/20 RULE
 - **SERVICE VERTICAL INTEGRATION** WITHIN A DTAP
- INTERSERVICE EFFECTIVENESS
 - **INTEGRATION** OF WARFIGHTING CAPABILITIES FOCUS
 - TRANSFORMATIONAL IN NATURE
 - UTILIZES
 - “TRUE JOINTNESS” (JOINT)
 - “PARTIAL JOINTNESS” (COMBINED)

TRANSFORMATION IDEA #1

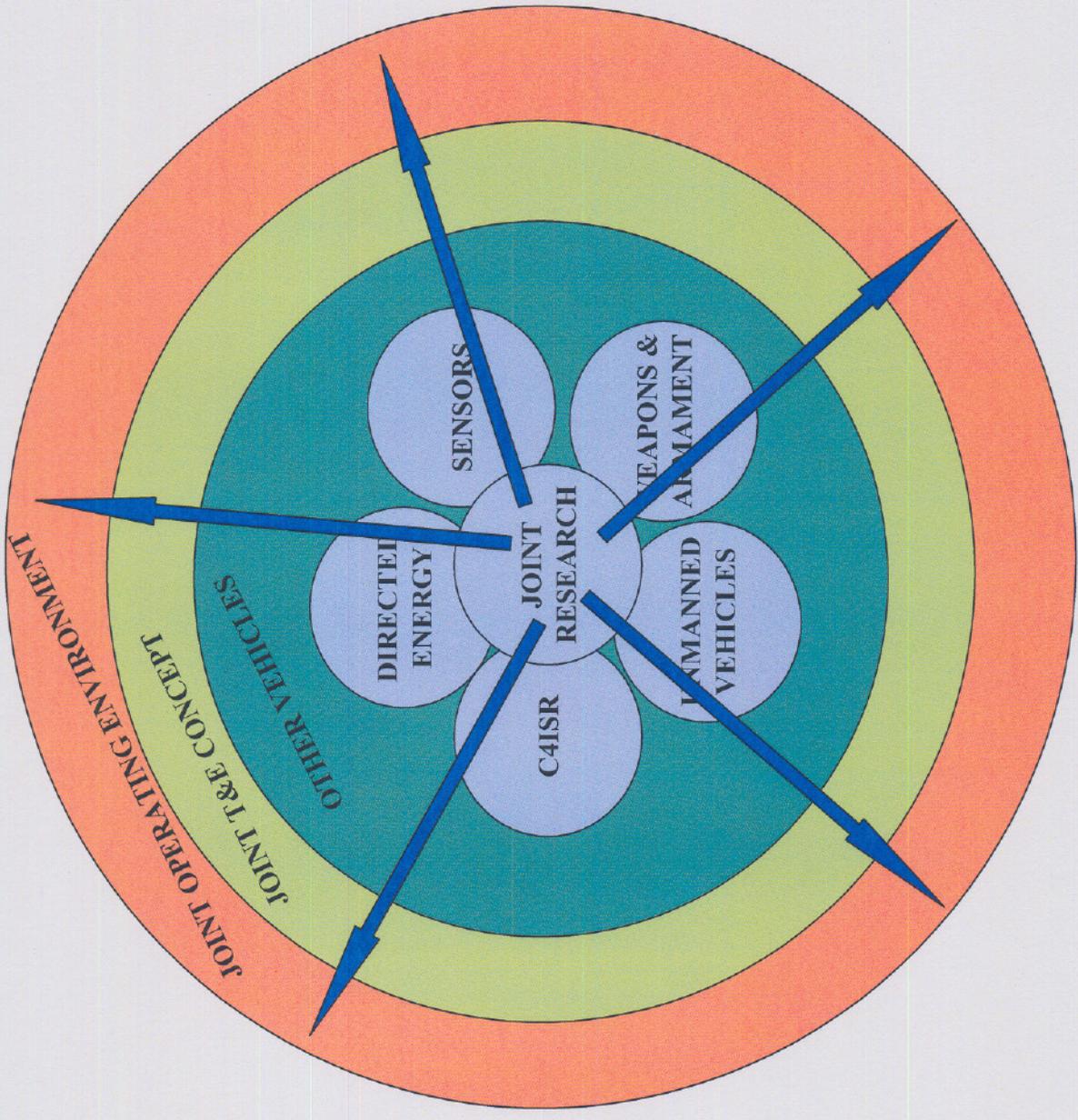
➤ GUIDELINES

- NO LESS THAN 2 FACILITIES PER BIN
- MIL DEPS WILL RETAIN PRESENCE IN A BIN (AT LEAST 1 FACILITY)

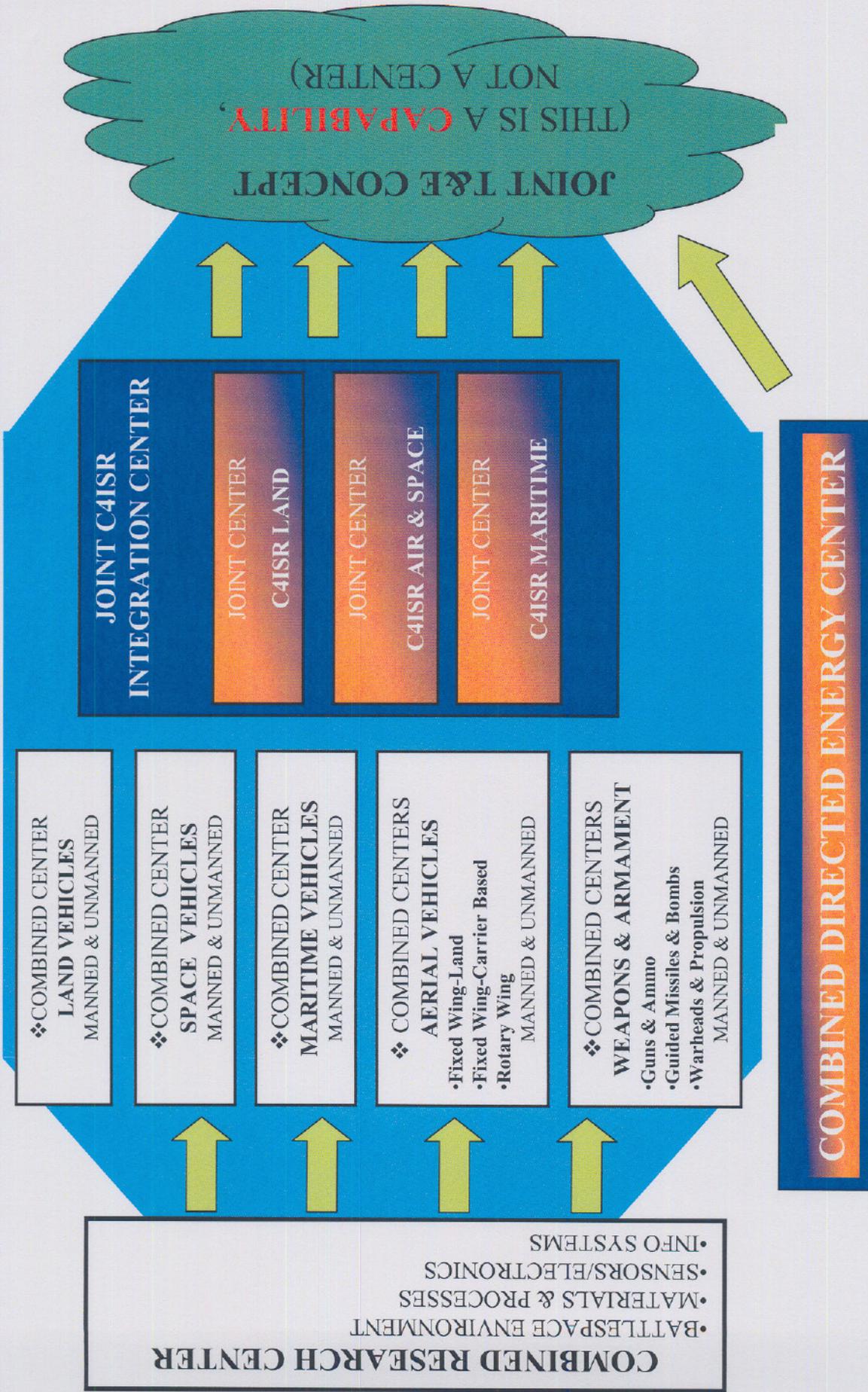
➤ PROCESS

- RANK FACILITIES (BY FTE; VERIFY USING FUNDING, WORKLOAD, ETC) USING 80/20 RULE FOR EACH BIN
- GROUP TOP FACILITIES BY SERVICE BY DTAP
- IDENTIFY POTENTIAL LOCATIONS FOR “VERTICAL INTEGRATION” OF TECHNICAL FUNCTIONS BY SERVICE
- LIST THOSE FACILITIES AS POTENTIALS FOR REALIGNMENT
 - NOT FALLING IN TOP 20%
 - BEING REALIGNED FOR SERVICE “VERTICAL INTEGRATION”

TRANSFORMATION IDEA #2



TRANSFORMATION IDEA #2



❖ **SENSOR INTEGRATION AT SERVICE LED COMBINED RDT&E CENTERS**

**TJCSG IDEAS
In Prioritized Order
As of 8 Sep 04**

- | | |
|---|-------|
| 1. Create Joint Centers for Air Platform RDAT&E | ALSS |
| 2. Joint Centers for Directed Energy | Wpns |
| 3. Joint Centers for Weapons & Armaments | Wpns |
| 4. Optimized C4ISR Alignment within Services plus a Joint HQ | C4ISR |
| 5. Consolidate C4ISR D&A and T&E environments | C4ISR |
| 6. Optimized W&A Alignment within each Service | Wpns |
| 7. Combine RD&A C4ISR (Sensors & Info Systems) | C4ISR |
| 8. Create Joint Centers for Ground Vehicle RD&A | ALSS |
| 9. Joint Research Centers for C4ISR and Human Factors | C4ISR |
| 10. Create Joint Centers for Space RDAT&E | ALSS |
| 11. Joint Centers for Weapons and Platform Integration | Wpns |
| 12. Consolidation of Chem-Bio Defense technical facilities | ET |
| 13. Consolidate Missiles and Bombs RDAT&E at a reduced number of centers | AF |
| 14. Consolidation of RDAT&E Battlespace Environments | ET |
| 15. Optimize Sea Vehicle RD&A | ALSS |
| 16. Integrated Electronic Warfare T&E and Training | AF |
| 17. Land Warfare LCM & Technology Centers | Army |
| 18. Consolidate Guns and Ammunition RDAT&E at a reduced number of centers | AF |
| 19. Land Network Warfare Cycle Mgt & Tech Centers | Army |
| 20. Joint Centers for Nuclear Technology | Wpns |
| 21. Army T&E Consolidation | Army |
| 22. Consolidate AF RD&A Air Vehicles & Human Systems | AF |