

BRAC 2005
Technical Joint Cross-Service Group (TJCSG)
Meeting Minutes of 14 October 2004

BG Castle chaired the meeting. The agenda is enclosed in attachment 1. The list of attendees is enclosed in attachment 2. Pre-meeting documentation for the meeting is enclosed in attachment 3. The primary objective for the meeting was to provide the TJCSG Principals, CIT Principals and the Subgroup Leads with an ethics presentation and to review the C4ISR Subgroup Potential Scenarios. The agenda topics are listed below in the order in which they were covered. The key points, decisions and action items from the meeting are as follows:

Conflict of Interest and BRAC - Ms. Mason/ OSD General Council

Key Points:

- The TJCSG deliberative members can direct any questions regarding specific conflict of issue concerns with Ms. Nicole Bayert, the OSD BRAC attorney or Ms. Gail Mason OSD General Counsel ethics attorney

Decisions:

- The TJCSG decided to have each TJCSG Principal, CIT Principal and their alternates, Subgroup Leads, as well as each member of the TJCSG support staff, complete either the SF278 or OGE 450.
- The additional documentation provided at the meeting will be posted on the TJCSG Web Portal under the CIT Principals Working Folder along with the Conflict of Interest briefing.

Ms. Mason departed the meeting after her presentation.

C4ISR Subgroup Scenarios – Mr. Mleziva

Key Points:

- The C4ISR scenarios include all Delphi process-created ideas.
- The Integrated EW T&E and Training Proposal must be adjudicated in coordination with E&TJCSG.
- The C4ISR Transformation Philosophy includes combining domain-unique RDATE&E activities.

Decisions:

- The C4ISR Subgroup will provide their rationale for applying Professional Military Judgment to their scenario families – preferably at their next presentation to the TJCSG.
- The “Army Land Network Warfare Cycle Management & Tech Center” scenario will be modified to read, “Army Land Network Warfare Life Cycle Management & Tech Center”.
- The TJCSG agreed the Innovative Systems Subgroup’s Defense Research Laboratory scenario does not adequately address the C4ISR workload with respect to the Army Land Network Warfare Life Cycle Management & Tech Center. Therefore the C4ISR Subgroup will continue to develop Army Land Network Warfare Life Cycle Management & Tech Center scenario.

C4ISR Scenario 1: Combined Sensors Research Domain Centers

Key Points:

- This scenario is highly dependent on the Defense Research Laboratory (DRL) scenario.

Decisions:

- The DRL scenario needs to be defined to 1, 2 or 3 locations.

C4ISR Scenario 2: Combined Sensors D&A Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 3: Combined Sensors T&E Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 4: Combined Info Systems Research Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 5: Combined Info Systems D&A Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 6: Combined Info Systems T&E Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 7: Combined Sensors RDAT&E Domain Centers

Time did not permit discussion of this scenario.

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C4ISR Scenario 8: Combined Info Systems RDAT&E Domain Centers

Time did not permit discussion of this scenario.

C4ISR Scenario 9: Combined C4ISR Integration Center(s)

Time did not permit discussion of this scenario.

Decisions:

- The C4ISR Subgroup will continue their presentation at the next TJCSG Mtg.
- The E&T Ranges Subgroup will have a working folder on the TJCSG web portal and the TJCSG and Ranges Subgroup will begin coordination of their respective scenarios.

Next TJCSG Meeting (VTC) is scheduled for Tuesday, 19 October 2004, 1100-1600 hrs EDT, Crystal City CP-6, Ste 500.

Approved: 
BG Fred Castle
Acting Chairman
Technical Joint Cross Service Group

Attachments:

1. Outline -Agenda
2. List of Attendees
3. Pre-meeting documentation

TJCSG VTC Agenda
14 Oct 04, 0900-1000 hrs EDT
Pentagon Rm 4E987

- **Ethics Training – Ms. Mason**
- **C4ISR Subgroup Scenarios - Mr. Mleziva**

Attachment 2
Technical JCSG Meeting
October 14, 2004
Attendees

Members:

BG Fred Castle, Alternate TJCSG Chairman for Dr. Ron Sega, OSD
Mr. Blaise Durante, Air Force
Dr. J. Foulkes, Army
RADM Jay Cohen, Navy
Dr. Barry Dillon, Marines

Other:

Mr. George Ryan, Navy CIT Rep
COL Walt Hamm, Marines CIT Rep
Mr. Gary Strack, OSD
Mr. Jerry Schiefer, OSD BRAC
Ms. Marie Felix, OSD
Mr. Andy Porth, OSD
Col Eileen Walling, Air Force (Via VTC)
Mr. Matt Mleziva, Air Force
Dr. Bob Rohde, Army
COL Steve Evans, Marines
Mr. Roger Florence, DoD IG
Mr. Don DeYoung, Navy
Mr. Carl Siel, Navy
Ms. Eileen Shibley, Navy
Dr. John Pellegrino, Army
Mr. Thom Mathes, Army
COL Bob Buckstad, Army
Dr. Karen Higgins, Navy
Dr. Jim Short, OSD
Mr. Igor Plonisch, Air Force
Ms. Gail Mason, OSD GC

C4ISR Subgroup Scenarios

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Ideas Examined (in C4ISR AOR)

- 4 C4ISR Proposals submitted to Delphi Process
 - All 4 contained under the umbrella C4ISR Proposal presented to the ISG in September
- Integrated EW T&E and Training
 - AF proposal submitted to Delphi Process and being officially submitted to E&T and TJCSGs
- Army Land Network Warfare Cycle Management & Tech Centers
 - In ISG C4ISR Proposal, but now in DRL?

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Ideas & Subordinate Scenarios (1)

- Combined C4ISR Integration Ctr(s) w Combined C4ISR Land, Maritime, and Air/Space Ctrs
 - 6 Scenario Families will result from 3x6 LOM runs
 - 3 Optimization Functions' results will be combined using Professional Military Judgment (PMJ)
 - Initially Service Centric, to be refined to Domain Centric in Nov
 - Scenario Family for Combatant Commander Combined DAT&E Center
 - Combined Info Systems R DAT&E Scenario Family
 - 3 Functions' results combined using PMJ
 - OAR activities not included
 - Combined Sensors R DAT&E Scenario Family
 - 3 Functions' results combined using PMJ
 - OAR activities not included

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Ideas & Subordinate Scenarios (2)

- Integrated EW T&E and Training Proposal
 - One Scenario Family – must be adjudicated in coordination with E&TJCSG

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Discarded Ideas

- All Delphi Process Ideas carried forward

Transformation Philosophy / Strategy

- Combine Domain-unique RDAT&E activities
 - Leverage Intellectual Capital across Life Cycle
 - Maintain/expand ties to warfighter
 - Leverage distributed T&E assets
- Consolidate technical workload within each domain
 - Within a Technical Capability Area

Facility Relevance Actions

- Only included Technical Facilities that reported Capacity (FTE or Funding) in Supplemental Capacity Data Call (SCDC)
- Did not include Facilities whose reported C4ISR activity was incidental and related to their primary (non-C4ISR) mission, e.g.,
 - NAVPGSCOL_MONTEREY_CA
 - Weapons unique sensor activity

Receivers/Donors Identification

- Receivers/Donors on the following Scenario Charts are based primarily upon the quantitative FTE data from the SCDC supplemented by Professional Military Judgment
 - Additional analysis will result in refinement of these preliminary scenarios

List of Scenarios

- Three Sensor – 1 per function
- Three Info Systems – 1 per function
- Combined Sensor RDAT&E
- Combined Info Systems RDAT&E
- Combined Integration Center
- Army Land Network Warfare Cycle Management & Tech Center
- Combined EW T&E and Training Center

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Combined Sensors Research Domain Centers

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined Domain-Unique Centers for Sensors Research <input type="checkbox"/> Consolidates Technical Facilities into three – NRL/NCR, ARL/Adelphi, AFRL/WPAFB 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <input type="checkbox"/> Transformational Options: <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <input type="checkbox"/> Transformational Strategy <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with DRL Proposal <input type="checkbox"/> Conflicts with current MILDEP Business Models

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Combined Sensors Research Receivers and Donors

- **Consolidates Technical Facilities into three – NRL/NCR, ARL/Adelphi, AFRL/WPAFB**
- **To NRL/NCR:**
 - NAVUNSEAWARCENDIV_NEWPORT_RI
 - CNR_ARLICNR_ARLINGTON_VA
 - SPAWARSYSCEN_SAN_DIEGO_CA
 - NAVSURFWARCENDIV_CRANE_IN
 - Etc.
- **To ARL/ADELPHI:**
 - Fort Belvoir
 - Fort Monmouth
- **To AFRL/WPAFB:**
 - Rome Laboratory
 - Hanscom
 - COMNAVAIRWARCENNACDIV_PATUXENT_RIVER_MD

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Combined Sensors D&A Domain Centers

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined Domain-Unique Centers for Sensors D&A <input type="checkbox"/> Consolidates Technical Facilities into three – Fort Belvoir, AFRL/WPAFB, NAVUNSEAWARCENDIV_NEWPORT_RI 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <input type="checkbox"/> Transformational Options: <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <input type="checkbox"/> Transformational Strategy <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models

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Combined Sensors D&A Receivers and Donors

- **Consolidates Technical Facilities into three – Fort Belvoir, AFRL/WPAFB, NAVUNSEAWARCENDIV_NEWPORT_RI**
- **To NAVUNSEAWARCENDIV_NEWPORT_RI:**
 - NAVSURFWARCENDIV_CRANE_IN
 - COMNAVSEASYSKOM_WNY_DC
 - SPAWARSCEN_CHARLESTON_SC
 - NRL_WASHINGTON_DC
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - SPAWARSCEN_SAN_DIEGO_CA
 - COMNAVAIRSYSKOM_PATUXENT_RIVER_MD
 - Etc.
- **To Fort Belvoir:**
 - Fort Monmouth
 - Redstone Arsenal
- **To AFRL/WPAFB:**
 - Hanscom AFB
 - COMNAVAIRWARCENNACDIV_PATUXENT_RIVER_MD

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Combined Sensors T&E Domain Centers

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined Domain-Unique Centers for Sensors T&E <input type="checkbox"/> Consolidates Technical Facilities into three – Fort Huachuca, Edwards AFB, NAVUNSEAWARCENDIV_NEWPORT_RI 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <input type="checkbox"/> Transformational Options: <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <input type="checkbox"/> Transformational Strategy <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models <input type="checkbox"/> May conflict with Combined T&E Center Proposal

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Combined Sensors T&E Receivers and Donors

- **Consolidates Technical Facilities into three – Fort Huachuca, Edwards AFB, NAVUNSEAWARCENDIV_NEWPORT_RI**
- **To NAVUNSEAWARCENDIV_NEWPORT_RI:**
 - NAVSURFWARCENDIV_CORONA_CA
 - NAVSURFWARCENDIV_CRANE_IN
 - SPAWARSCEN_SAN DIEGO_CA
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - Etc.
- **To Fort Huachuca:**
 - White Sands Missile Range
 - CG_MCB_CAMPEN (T&E Exclusion?)
- **To Edwards AFB:**
 - Kirtland AFB
 - Holloman AFB
 - Eglin AFB
 - COMNAVAIRWARCENNACDIV_PATUXENT_RIVER_MD

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Combined Info Systems Research Domain Centers

<p style="text-align: center;">Scenario</p> <p><input type="checkbox"/> Combined Domain-Unique Centers for Info Systems Research</p> <p><input type="checkbox"/> Consolidates Technical Facilities into three – SPAWARSCEN_SAN_DIEGO_CA, ARL/Adelphi, Rome Lab</p>	<p style="text-align: center;">Drivers/Assumptions</p> <p><input type="checkbox"/> Transformational Options:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <p><input type="checkbox"/> Transformational Strategy</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <p><input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions</p> <p><input type="checkbox"/> Supports AT/FP objectives</p> <p><input type="checkbox"/> Reduces Infrastructure and Duplication</p>	<p style="text-align: center;">Potential Conflicts</p> <p><input type="checkbox"/> Conflicts with DRL Proposal</p>

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Combined Info Systems Research Receivers and Donors

- **Consolidates Technical Facilities into three – SPAWARSYSCEN_SAN_DIEGO_CA, ARL/Adelphi, Rome Lab**
- **To SPAWARSYSCEN_SAN_DIEGO_CA:**
 - NRL_WASHINGTON_DC
 - NAVUNSEAWARCENDIV_NEWPORT_RI
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - CNR_ARLICNR_ARLINGTON_VA
 - SPAWARSYSCEN_CHARLESTON_SC
 - Etc.
- **To ARL/ADELPHI:**
 - Fort Belvoir
 - Fort Monmouth
- **To Rome Lab:**
 - AFRL/WPAFB
 - COMNAVAIRWARCENNACDIV_PATUXENT_RIVER_MD

Combined Info Systems D&A Domain Centers

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined Domain-Unique Centers for Info Systems D&A <input type="checkbox"/> Consolidates Technical Facilities into three – Fort Monmouth, Hanscom AFB, SPAWARSYSCEN-SAN_DIEGO_CA 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <input type="checkbox"/> Transformational Options: <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <input type="checkbox"/> Transformational Strategy <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models

Combined Info Systems D&A Receivers and Donors

- **Consolidates Technical Facilities into three – Fort Monmouth, Hanscom AFB, SPAWARSYSCEN-SAN_DIEGO_CA**
- **To SPAWARSYSCEN-SAN_DIEGO_CA:**
 - SPAWARSYSCEN_CHARLESTON_SC
 - NAVUNSEAWARCENDIV_NEWPORT_RI
 - SPAWARSYSCEN_NORFOLK_VA
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - NAVSURFWARCENDIV_CORONA_CA
 - NAVSURFWARCENDIV_PORT_HUENEME_CA
 - NRL_WASHINGTON_DC
 - Etc.
- **To Fort Monmouth:**
 - Redstone Arsenal
 - Fort Belvoir
- **To Hanscom AFB:**
 - Brooks City Base

Combined Info Systems T&E Domain Centers

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined Domain-Unique Centers for Info Systems T&E <input type="checkbox"/> Consolidates Technical Facilities into three – Fort Huachuca, Edwards AFB, SPAWARSYSCEN_CHARLESTON_SC 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <input type="checkbox"/> Transformational Options: <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <input type="checkbox"/> Transformational Strategy <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models <input type="checkbox"/> May conflict with Combined T&E Center Proposal

Combined Info systems T&E Receivers and Donors

- **Consolidates Technical Facilities into three – Fort Huachuca, Edwards AFB, SPAWARSCEN_CHARLESTON_SC**
- **To SPAWARSCEN_CHARLESTON_SC:**
 - NAVSURFWARCENDIV_CORONA_CA
 - NAVUNSEAWARCENDIV_NEWPORT_RI
 - SPAWARSCEN_SAN DIEGO_CA
 - CBTDIRSYSACT_DAM_NECK_VA
 - Etc.
- **To Fort Huachuca:**
 - Fort Hood
 - Fort Monmouth
 - Redstone Arsenal
 - CG_MCB_CAMPEN (T&E Exclusion?)
- **To Edwards AFB:**
 - Eglin AFB
 - COMNAVAIRWARCENNACDIV_PATUXENT_RIVER_MD

Combined Sensors RDAT&E Domain Centers

<p style="text-align: center;">Scenario</p> <p><input type="checkbox"/> Combined Domain-Unique Centers for Sensor RDAT&E</p> <p><input type="checkbox"/> Consolidates Technical Facilities into three – Fort Belvoir-Fort Huachuca, AFRL/WPAFB-Edwards AFB, NAVUNSEAWARCENDIV_Newport_RI</p>	<p style="text-align: center;">Drivers/Assumptions</p> <p><input type="checkbox"/> Transformational Options:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <p><input type="checkbox"/> Transformational Strategy</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <p><input type="checkbox"/> Creates Organizations devoted to Integrated Domain Solutions</p> <p><input type="checkbox"/> Supports AT/FP objectives</p> <p><input type="checkbox"/> Reduces Infrastructure and Duplication</p>	<p style="text-align: center;">Potential Conflicts</p> <p><input type="checkbox"/> Conflicts with current MILDEP Business Models</p> <p><input type="checkbox"/> May conflict with Combined T&E Center Proposal</p>

Combined Sensors RDAT&E Receivers and Donors

Consolidates technical Facilities into three centers – Fort Belvoir-Fort Huachuca, AFRL/WPAFB-Edwards AFB, NAVUNSEAWARCENDIV_Newport_RI

- **To NAVUNSEAWARCENDIV_NEWPORT_RI:**
 - NRL_WASHINGTON_DC
 - CNR_ARLICNR_ARLINGTON_VA
 - SPAWARSYSCEN_SAN_DIEGO_CA
 - NAVSURFWARCENDIV_CRANE_IN
 - COMNAVSEASYSKOM_WNY_DC
 - SPAWARSYSCEN_CHARLESTON_SC
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - NAVSURFWARCENDIV_CORONA_CA
 - Etc.
- **To AFRL/WPAFB:**
 - Rome Laboratory
 - Hanscom
- **To Fort Huachuca:**
 - White Sands Missile Range
 - CG_MCB_CAMPEN (?)
- **To Edwards AFB:**
 - Kirtland AFB
 - Holloman AFB
 - Eglin AFB
- **To Fort Belvoir:**
 - Fort Monmouth
 - ARL/Adelphi
 - Redstone Arsenal

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Combined Info Systems RDAT&E Domain Centers

<p style="text-align: center;">Scenario</p> <p><input type="checkbox"/> Combined Domain-Unique Centers for Info Systems RDAT&E Consolidates Technical Facilities into three – Adelphi-Fort Huachuca, Hanscom AFB-Edwards AFB, SPAWARSYSCEN_SAN_DIEGO_CA</p>	<p style="text-align: center;">Drivers/Assumptions</p> <p><input type="checkbox"/> Transformational Options:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <p><input type="checkbox"/> Transformational Strategy</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Integrated Domain Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models <input type="checkbox"/> May conflict with Combined T&E Center Proposal

Combined Info Systems RDAT&E Receivers and Donors

Consolidates technical Facilities into three centers – Adelphi-Fort Huachuca, Hanscom AFB-Edwards AFB, SPAWARSYSCEN_SAN_DIEGO_CA

- To SPAWARSYSCEN_SAN-DIEGO_CA:
 - NAVUNSEAWARCENDIV_NEWPORT_RI
 - NRL_WASHINGTON_DC
 - CNR_ARLICNR_ARLINGTON_VA
 - SPAWARSYSCEN_SAN_DIEGO_CA
 - NAVSURFWARCENDIV_CRANE_IN
 - COMNAVSEASYSKOM_WNY_DC
 - SPAWARSYSCEN_CHARLESTON_SC
 - NAVSURFWARCENDIV_DAHLGREN_VA
 - NAVSURFWARCENDIV_CORONA_CA
 - SPAWARSYSCEN_NORFOLK_VA
 - NAVSURFWARCENDIV_PORT_HUENEME_CA
 - CBTDIRSYSACT_DAM_NECK_VA
 - Etc.
- To ARL/ADELPHI:
 - Fort Belvoir
 - Fort Monmouth
 - Redstone Arsenal
- To Hanscom AFB:
 - Rome Lab
 - AFRL/WPAFB
 - Brooks City Base
- To Fort Huachuca:
 - Fort Hood
 - Fort Monmouth
 - Redstone Arsenal
 - CG_MCB_CAMPEN (?)
- To Edwards AFB:
 - Eglin AFB

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Combined C4ISR Integration Center(s)

<p style="text-align: center;">Scenario</p> <p><input type="checkbox"/> Combined Center for DAT&E of C4ISR Systems for the Combatant Commanders</p>	<p style="text-align: center;">Drivers/Assumptions</p> <p><input type="checkbox"/> Transformational Options:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Evaluate Joint Centers for...technologies used by more than one MILDEP... <input type="checkbox"/> ...consolidate within each Service... <p><input type="checkbox"/> Transformational Strategy</p> <ul style="list-style-type: none"> <input type="checkbox"/> Combined centers aligned for functional and technical efficiency & synergy
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <input type="checkbox"/> Creates Organizations devoted to Joint & Cross Service Solutions <input type="checkbox"/> Supports AT/FP objectives <input type="checkbox"/> Reduces Infrastructure and Duplication 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <input type="checkbox"/> Conflicts with current MILDEP Business Models

Combined C4ISR Integration Center(s)

- **Consolidates Combatant Commander C4ISR DAT&E into one location - TBD**
- Receiver co-located with:
 - Domain-centric Center
 - Neutral Location (e.g. NCR)
 - Combatant Commander
- Donors:
 - DISA (GIG-BE, GCCS, GCSS, NCES)
 - NAVSURFWARCEN_COASTSYSSTA_PANAMA_CITY_FL (JC2S)
 - Others TBD

Army Land Network Warfare Cycle Management & Tech Center

- Would be addressed by (1) a DRL proposal consisting of domain unique Centers for Combined Information Systems, Sensor Systems and Human Systems and (2) DRL linkage to Joint and domain unique C4ISR Centers
- If not included in DRL, would propose an additional C4ISR scenario combining Info systems, sensors, and human systems research into domain unique C4ISR+ centers with linkage to Joint C4ISR Center

Combined EW T&E and Training Center

- Promote synergy among services and with Joint National Training Capability (JNTC) in Southwestern US
- Air Force has agreed to partner with the Navy
- Navy has proposed Electronic Combat Range at China Lake for receiving location
- Air Force donors TBD

Scenario Data Status

- Additional Data Required:
 - Need DISA Capacity Data for Combatant Commander Combined DAT&E Center refinement
 - Need “Scenario data” for refinement of Service-Centric to Domain-Centric Scenarios and additional Combatant Commander donors
- Awaiting LOM Runs
- Scenario Supported by Capacity Data (SCDC)

Specific Issues/Impacts

- Issues/Impacts with other Subgroups:
 - Scope of DRL
 - Scope of Combined T&E Center
- Issues/Impacts with Services:
 - None Known
- Issues/Impacts with other Agencies:
 - None Known

Specific TJCSG Support Required

- Clarify Proposed DRL scope – does it include Army Land Network Warfare Cycle Management & Tech Centers Proposal?
- Clarify proposed Combined T&E Center scope
- Need E&TJCSG coordination and “Scenario data” for EW Test and Training scenario refinement

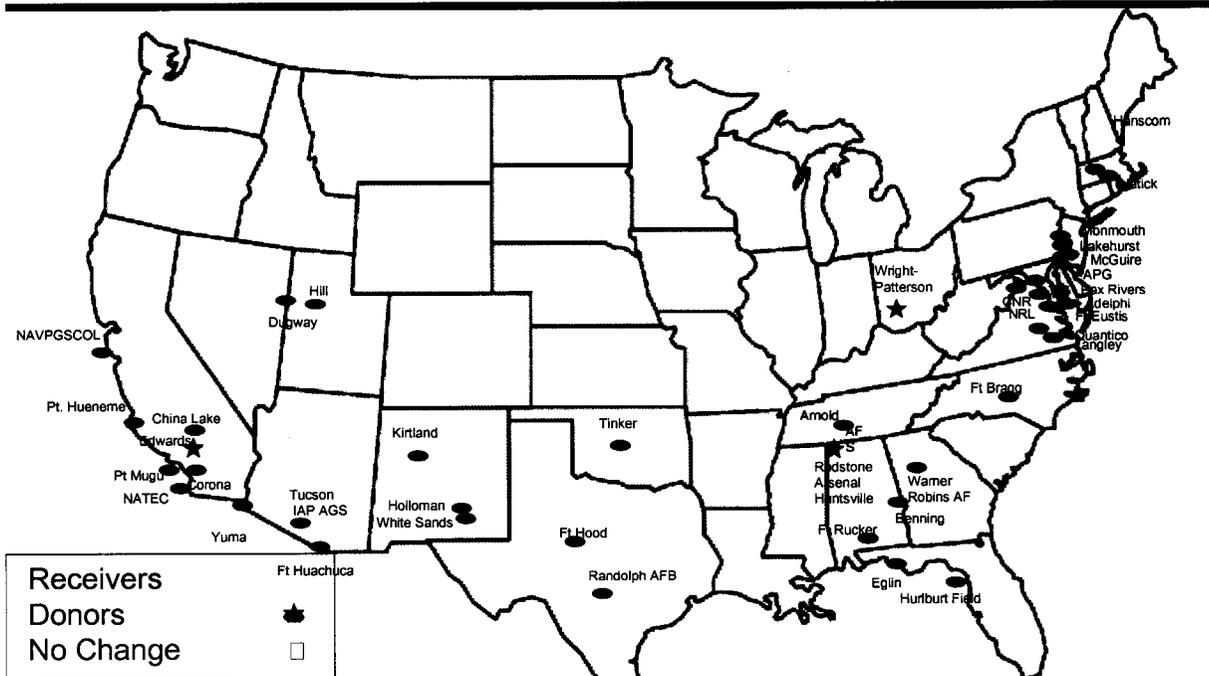
BACK UP SLIDES

11/19/2004

Draft Deliberative Document - For Discussion
Purposes Only - Do Not Release Under FOIA

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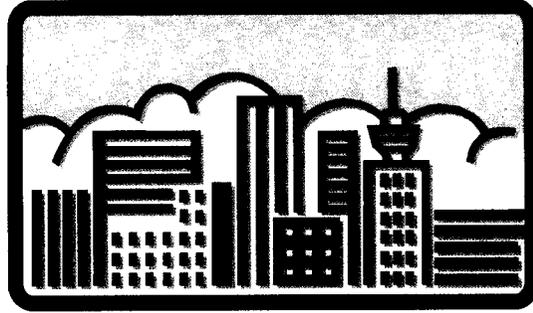
Scenario Title



11/19/2004

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Conflicts of Interest and BRAC

Introduction

- As a member of a DOD base closure executive group, you hold a position of special trust and confidence regarding the BRAC process
- As you know, your work will result in a list of recommended base realignments and closures that will potentially impact the lives of many citizens and their communities

Introduction

- If the public does not have complete confidence in the fairness of our procedures, their support for the BRAC process cannot be assured
- For this reason, participants must be fair and impartial, both in reality and perception
- Also, as government employees, you must avoid conflicts of interest as you carry out your duties
- That is why you are being briefed today

Conflicts of Interest

First Issue: What is a conflict of interest?

- A conflict arises when your personal financial interests (or those of someone close to you) may be affected by the BRAC decision or recommendation



Conflicts of Interest

- A criminal statute (18 USC 208) provides as follows:
 - Employees are prohibited from participating **personally and substantially** in an official capacity in any **particular matter** in which they (or any person whose interests are imputed to them) **have a financial interest**, if the matter will have a **direct and predictable** effect on that interest

Conflicts of Interest

- Key terms:
 - **Personal and Substantial Participation**
 - Your involvement makes a difference, even if it is advice or recommendations, and not determinative
 - **In a Particular Matter**
 - Focused on an identifiable class of persons (like a certain community)
 - **Having a Direct and Predictable Effect**
 - Involves a close causal link and real possibility that any decision or action will affect the financial interest involved
 - **Financial Interest**
 - Personal financial asset, or that of someone with a certain type of relationship with you

Apparent Conflicts

Second Issue: The Appearance of a Conflict of Interest?

- This occurs when a reasonable person with knowledge of the relevant facts would question your impartiality, based on your involvement in an official action and the financial interest of a member of your household or someone with whom you have a “covered relationship”



Apparent Conflicts

- Appearance of a Conflict: This requires...
 - **Personal and Substantial Participation**
 - Your involvement makes a difference
 - **Affecting a relationship**
 - With household members, employers, private organizations in which you are “active”
 - **Having a Direct and Predictable Effect**
 - Involves a close causal link between the action and the expected effect on one’s financial interest

Identifying Conflicts

- How are Conflict Situations Identified?
 - Financial Disclosure Forms
 - All of you should have a current SF 278 or OGE 450 financial disclosure report on file with your supporting ethics office
 - Self-Identification
 - You are responsible for reporting all potential conflicts of interest as you identify them
 - Supervisor's Identification
 - Your supervisor is also responsible for helping you identify and resolve any conflicts of interest in your work area

Identifying Conflicts

What Type of Financial Interests may Create a Conflict?

1. Ownership of real estate near any military installation
2. Interest in a company, including utilities, that does business with a military installation
3. Bonds issued by local governments in the vicinity of a military installation



Identifying Conflicts

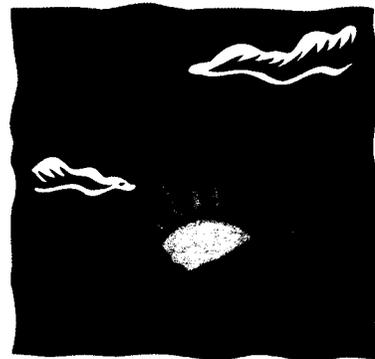
What May Create a Conflict?

4. You or close relatives (spouse, children, parents, siblings) live near a military installation or work for installation contractors
5. You or close relatives are actively affiliated with a civic or private BRAC-proofing organization
6. Seeking employment with a person or business that could be affected by a base closing or realignment



Resolving Conflicts

- How are Conflict Situations Resolved?
- Options include....
 - Disqualification
 - Change of Duties
 - Waiver
 - Authorization
 - Eliminating the interest/ position that creates the conflict



Resolving Conflicts

- Disqualification

- This means that you are disqualified – or “recused” -- from taking official action on any particular matter that could affect the covered financial interest
- The extent of your disqualification is determined by your direct supervisor, with advice from the ethics counselor

Resolving Conflicts

- Change of Duties

- If your official duties cannot be separated from your financial interests, or the whole of the “particular matter” is too complicated to be subdivided based on the nature of your interest, you may need to be removed from the project altogether

Resolving Conflicts

- Waiver
 - Your appointing official may determine that your financial interest is not so substantial as to require your disqualification or change of duties
 - Waivers are issued, in writing, by the appointing official, after consultation with an ethics counselor
 - Waivers must be issued prior to your taking any official action in the matter; thus, until you have a waiver, you may not act on the matter in your official capacity

Resolving Conflicts

- Authorization
 - If the situation does not present a true conflict (under 18 USC 208), but does create the *appearance* of a conflict (under 5 CFR 2635.502), your supervisor may authorize you to continue working in the area at issue
 - Authorization is granted if government needs outweigh perceptions/concerns by on-lookers
 - This requires written documentation and advance approval

Resolving Conflicts

- Eliminate Personal Interest/Position
 - For example...
 - Resign from position as a board member or officer of a private organization
 - Sell real estate or stock ownership if financial interests trigger the conflict
 - Step down from off-duty employment
 - Postpone job search with interested parties until retirement

Avoiding Conflicts

- What We Ask You To Do.....
 - **Examine** your financial situation and identify any interests that may trigger a real/apparent conflict based on your support of BRAC
 - **Advise** your BRAC supervisor of any concerns
 - **Seek guidance** from your ethics counselor
 - **Follow the guidance** worked out by the ethics counselor and your supervisor to resolve any conflicts of interest

Avoiding Conflicts – Seek Legal Guidance

- JCSGs & DOD

- Nicole Bayert
 - 693-4842
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- Gail Mason
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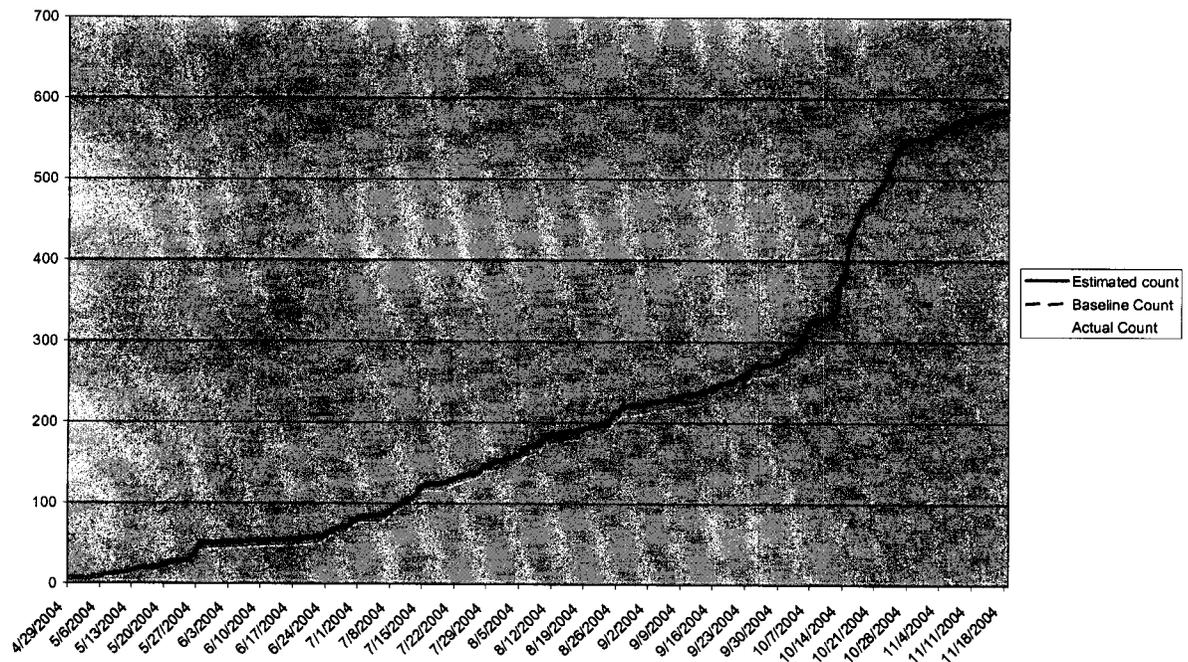
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- Air Force

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TJCSG Actions Completed as of 7 Oct



Summary

- Rebaselined on 14 October to bring estimated in line with Baseline.
- Did not record completed actions for Scenario Deconfliction using Scenario tracking Tool
- Plot does not accurately record effort of Scenario development with Military Judgment. Scenario development is recorded as one action, although it is a weeks worth of effort.
- Data validation is up to 40 actions that require the same amount of effort. Subgroups are keeping pace, all except weapons have completed initial review.
- 764 RFC's are at Services for action have meetings scheduled with Navy & Army to review RFC's and ORGCODE Issue.
- Hope to have meeting with Air Force on Monday.