

SCENARIO ERROR REPORT (COBRA v6.10)
DCN 13543

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

OVERHEAD/SUSTAINMENT:

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2

Department : Army
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Starting Year : 2006
 Final Year : 2008
 Payback Year : 2027 (19 Years)

NPV in 2025(\$K): 923
 1-Time Cost(\$K): 13,558

| Net Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|--------------|---------------|-------------|-------------|-------------|-------------|--------------|-------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| MilCon | 755 | 8,394 | 0 | 0 | 0 | 0 | 9,150 | 0 |
| Overhd | -125 | 149 | -31 | -44 | -44 | -44 | -140 | -92 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 3,135 | 10,033 | -831 | -844 | -844 | -844 | 9,803 | -892 |

 POSITIONS ELIMINATED

| | | | | | | | | |
|-----|---|---|---|---|---|---|---|--|
| Enl | 0 | 5 | 0 | 0 | 0 | 0 | 5 | |
| TOT | 0 | 9 | 0 | 0 | 0 | 0 | 9 | |

POSITIONS REALIGNED

| | | | | | | | | |
|-----|---|---|---|---|---|---|---|--|
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

Summary:

 PIMS #241 USA #0164 AFRC NEWARK, DE

Close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the National Guard units from the William Nelson Armory in Middletown, Delaware.

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

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 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--------------------------------------|------|-------|------|------|------|------|-------|--------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| MilCon | 755 | 8,394 | 0 | 0 | 0 | 0 | 9,150 | 0 |

| | | | | | | | | |
|--|-------|--------|-------|-------|-------|-------|--------|--------|
| Overhd | 0 | 274 | 367 | 354 | 354 | 354 | 1,703 | 354 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 3,260 | 10,558 | 367 | 354 | 354 | 354 | 15,248 | 354 |
| Savings in 2005 Constant Dollars (\$K) | | | | | | | | |
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overhd | 125 | 125 | 398 | 398 | 398 | 398 | 1,844 | 446 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 125 | 525 | 1,198 | 1,198 | 1,198 | 1,198 | 5,445 | 1,246 |

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
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Option Pkg Name: Newark, DE AFRC
Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 9,150,097 | |
| Total - Construction | | 9,150,097 |
| Personnel | | |
| Civilian RIF | 59,686 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 40,948 | |
| Unemployment | 4,451 | |
| Total - Personnel | | 105,085 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 13,187 | |
| Total - Overhead | | 13,187 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 35,496 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 35,496 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 25,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 4,228,860 | |
| Total - Other | | 4,253,860 |
| Total One-Time Costs | | 13,557,724 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| Total One-Time Savings | | 0 |
| Total Net One-Time Costs | | 13,557,724 |

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Kirkwood USARC, DE
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|--------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 59,686 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 40,948 | |
| Unemployment | 4,451 | |
| Total - Personnel | | 105,085 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 9,173 | |
| Total - Overhead | | 9,173 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 35,496 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 35,496 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | |
| Total One-Time Costs | | 149,753 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 149,753 |

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: OMS, DE
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|--------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 918 | |
| Total - Overhead | | 918 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 20,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 20,000 |
| ----- | | |
| Total One-Time Costs | | 20,918 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 20,918 |

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Middletown Armory, DE
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 3,096 | |
| Total - Overhead | | 3,096 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | |
| Total One-Time Costs | | 3,096 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 3,096 |

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Newark AFRC (NEW), DE
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 9,150,097 | |
| Total - Construction | | 9,150,097 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 5,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 4,228,860 | |
| Total - Other | | 4,233,860 |
| ----- | | ----- |
| Total One-Time Costs | | 13,383,957 |
| ----- | | ----- |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | ----- |
| Total One-Time Savings | | 0 |
| ----- | | ----- |
| Total Net One-Time Costs | | 13,383,957 |

Department : Army
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------|------|-------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| MILCON | 755 | 8,394 | 0 | 0 | 0 | 0 | 9,150 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | |
|-----------------------|-------|-------|----|---|---|---|-------|
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA FREIGHT | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment OTHER | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 13 | 0 | 0 | 0 | 13 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 41 | 0 | 0 | 0 | 0 | 41 |
| OTHER | | | | | | | |
| Environmental | 5 | 20 | 0 | 0 | 0 | 0 | 25 |
| 1-Time Other | 2,500 | 1,729 | 0 | 0 | 0 | 0 | 4,229 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------|------|------|------|------|------|------|-------|--------|
| O&M | | | | | | | | |
| Sustainment | 0 | 193 | 193 | 193 | 193 | 193 | 965 | 193 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 274 | 354 | 354 | 354 | 354 | 1,690 | 354 |

| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------|------|------|------|------|------|------|-------|--------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------|------|------|-------|-------|-------|-------|-------|--------|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Recap | 125 | 125 | 125 | 125 | 125 | 125 | 753 | 125 |
| Civ Salary | 0 | 69 | 138 | 138 | 138 | 138 | 622 | 138 |
| MIL PERSONNEL | | | | | | | | |
| Enl Salary | 0 | 206 | 412 | 412 | 412 | 412 | 1,854 | 412 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 125 | 525 | 1,198 | 1,198 | 1,198 | 1,198 | 5,445 | 1,246 |

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| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| CONSTRUCTION | | | | | | | | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 60 | 0 | 0 | 0 | 0 | 60 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 41 | 0 | 0 | 0 | 0 | 41 | |

| OTHER | | | | | | | | |
|-----------------------------|-------|--------|------|------|------|------|--------|--------|
| Environmental | 5 | 20 | 0 | 0 | 0 | 0 | 25 | |
| 1-Time Other | 2,500 | 1,729 | 0 | 0 | 0 | 0 | 4,229 | |
| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| FAM HOUSE OPS O&M | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | -125 | -44 | -44 | -44 | -44 | -44 | -345 | -44 |
| Civ Salary | 0 | -69 | -138 | -138 | -138 | -138 | -622 | -138 |
| MIL PERSONNEL Mil Salary | 0 | -331 | -662 | -662 | -662 | -662 | -2,979 | -662 |
| OTHER Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 79 | 79 | 79 | 79 | 318 | 79 |
| TOTAL NET COST | 3,135 | 10,033 | -831 | -844 | -844 | -844 | 9,803 | -892 |

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Transform in DE (AFRC Newark, DE).CBR
Option Pkg Name: Newark, DE AFRC
Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Kirkwood USARC, DE

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
|-----------------|------|------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 60 | 0 | 0 | 0 | 0 | 60 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 35 | 0 | 0 | 0 | 0 | 35 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 140 | 9 | 0 | 0 | 0 | 150 |

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 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Kirkwood USARC, DE

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| O&M | | | | | | | | |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 140 | 9 | 0 | 0 | 0 | 150 | 0 |

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| CONSTRUCTION | | | | | | | | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|-------|-------|-------|-------|-------|-------|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 189 | 189 | 189 | 189 | 758 | 223 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 125 | 250 | 250 | 250 | 250 | 1,125 | 250 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 87 | 487 | 1,077 | 1,077 | 1,077 | 1,077 | 4,881 | 1,110 |

Department : Army

Option Pkg Name: Newark, DE AFRC

Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Kirkwood USARC, DE

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------|------|------|--------|--------|--------|--------|--------|--------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Moving | 0 | 35 | 0 | 0 | 0 | 0 | 35 | |
| Other | 0 | 4 | 9 | 0 | 0 | 0 | 14 | |
| MIL PERSONNEL | | | | | | | | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 140 | 9 | 0 | 0 | 0 | 150 | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | -189 | -189 | -189 | -189 | -758 | -223 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | -87 | -487 | -1,077 | -1,077 | -1,077 | -1,077 | -4,881 | -1,110 |

Department : Army

Option Pkg Name: Newark, DE AFRC

Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: OMS, DE

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------|------|------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Environmental | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | | |
|----------------|------|------|------|------|------|------|-------|--------|
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 20 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Recap | -9 | -9 | -9 | -9 | -9 | -9 | -53 | -9 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL NET COST | -9 | 11 | -27 | -28 | -28 | -28 | -109 | -31 |

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
Transform in DE (AFRC Newark, DE).CBR
Option Pkg Name: Newark, DE AFRC
Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Middletown Armory, DE

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
|-----------------|------|------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TOTAL ONE-TIME 0 0 3 0 0 0 3

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Middletown Armory, DE

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| O&M | | | | | | | | |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 0 | 3 | 0 | 0 | 0 | 3 | 0 |

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| CONSTRUCTION | | | | | | | | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
|-----------------|------|------|------|------|------|------|-------|-------|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 64 | 64 | 64 | 64 | 256 | 75 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 29 | 29 | 93 | 93 | 93 | 93 | 433 | 105 |

Department : Army

Option Pkg Name: Newark, DE AFRC

Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Middletown Armory, DE

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------|------|------|------|------|------|------|-------|-------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 0 | 0 | 3 | 0 | 0 | 0 | 3 | |
| MIL PERSONNEL | | | | | | | | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 3 | 0 | 0 | 0 | 3 | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | -64 | -64 | -64 | -64 | -256 | -75 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | -29 | -29 | -93 | -93 | -93 | -93 | -433 | -105 |

Department : Army

Option Pkg Name: Newark, DE AFRC

Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Newark AFRC (NEW), DE

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------|-------|-------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| MILCON | 755 | 8,394 | 0 | 0 | 0 | 0 | 9,150 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Environmental | 5 | 0 | 0 | 0 | 0 | 0 | 5 |
| 1-Time Other | 2,500 | 1,729 | 0 | 0 | 0 | 0 | 4,229 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Newark AFRC (NEW), DE

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------|------|------|------|------|------|------|-------|--------|
| O&M | | | | | | | | |
| Sustainment | 0 | 193 | 193 | 193 | 193 | 193 | 965 | 193 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 274 | 354 | 354 | 354 | 354 | 1,690 | 354 |

| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------|------|------|------|------|------|------|-------|--------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES | | | | | | | | |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army

Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Base: Newark AFRC (NEW), DE

| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
|-----------------|------|------|------|------|------|------|-------|
| CONSTRUCTION | | | | | | | |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | | |
|----------------|-------|--------|------|------|------|------|--------|--------|
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| 1-Time Other | 2,500 | 1,729 | 0 | 0 | 0 | 0 | 0 | 4,229 |
| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Recap | 0 | 81 | 81 | 81 | 81 | 81 | 407 | 81 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 79 | 79 | 79 | 79 | 318 | 79 |
| TOTAL NET COST | 3,260 | 10,398 | 354 | 354 | 354 | 354 | 15,074 | 354 |

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
Transform in DE (AFRC Newark, DE).CBR
Option Pkg Name: Newark, DE AFRC
Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Base | Personnel | | | |
|-------------------|-----------|---------|--------|---------|
| | Start* | Finish* | Change | %Change |
| Kirkwood USARC | 9 | 0 | -9 | -100% |
| OMS | 0 | 0 | 0 | 0% |
| Middletown Armory | 0 | 0 | 0 | 0% |
| Newark AFRC (NEW) | 0 | 0 | 0 | 0% |
| TOTAL | 9 | 0 | -9 | -100% |

| Base | Square Footage | | | | |
|-------------------|----------------|--------|---------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Kirkwood USARC | 50,960 | 0 | -50,960 | -100% | 5,662 |
| OMS | 5,100 | 0 | -5,100 | -100% | 0 |
| Middletown Armory | 17,200 | 0 | -17,200 | -100% | 0 |
| Newark AFRC (NEW) | 0 | 51,641 | 51,641 | 0% | 0 |
| TOTAL | 73,260 | 51,641 | -21,619 | -30% | 2,402 |

| Base | Base Operations Support (2005\$) | | | | |
|-------------------|----------------------------------|---------|--------|---------|---------|
| | Start* | Finish* | Change | %Change | Chg/Per |
| Kirkwood USARC | 0 | 0 | 0 | 0% | 0 |
| OMS | 0 | 0 | 0 | 0% | 0 |
| Middletown Armory | 0 | 0 | 0 | 0% | 0 |
| Newark AFRC (NEW) | 0 | 0 | 0 | 0% | 0 |
| TOTAL | 0 | 0 | 0 | 0% | 0 |

| Base | Sustainment (2005\$) | | | | |
|-------------------|----------------------|---------|----------|----------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Kirkwood USARC | 222,900 | 0 | -222,900 | -100% | 24,767 |
| OMS | 22,600 | 0 | -22,600 | -100% | 0 |
| Middletown Armory | 75,400 | 0 | -75,400 | -100% | 0 |
| Newark AFRC (NEW) | 10 | 192,989 | 192,979 | 1929789% | 0 |
| TOTAL | 320,910 | 192,989 | -127,921 | -40% | 14,213 |

Recapitalization (2005\$)

| Base | Start | Finish | Change | %Change | Chg/Per |
|-------------------|---------|--------|---------|---------|---------|
| ----- | ----- | ----- | ----- | ----- | ----- |
| Kirkwood USARC | 87,090 | 0 | -87,090 | -100% | 9,677 |
| OMS | 8,856 | 0 | -8,856 | -100% | 0 |
| Middletown Armory | 29,489 | 0 | -29,489 | -100% | 0 |
| Newark AFRC (NEW) | 0 | 81,501 | 81,501 | 0% | 0 |
| ----- | ----- | ----- | ----- | ----- | ----- |
| TOTAL | 125,436 | 81,501 | -43,935 | -35% | 4,882 |

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Base | Sustain + Recap + BOS (2005\$) | | | | |
|-------------------|--------------------------------|---------|----------|----------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Kirkwood USARC | 309,990 | 0 | -309,990 | -100% | 34,443 |
| OMS | 31,456 | 0 | -31,456 | -100% | 0 |
| Middletown Armory | 104,889 | 0 | -104,889 | -100% | 0 |
| Newark AFRC (NEW) | 10 | 274,490 | 274,480 | 2744797% | 0 |
| TOTAL | 446,346 | 274,490 | -171,856 | -39% | 19,095 |

| Base | Plant Replacement Value (2005\$) | | | | |
|-------------------|----------------------------------|-----------|------------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Kirkwood USARC | 8,970,300 | 0 | -8,970,300 | -100% | 996,700 |
| OMS | 912,200 | 0 | -912,200 | -100% | 0 |
| Middletown Armory | 3,037,400 | 0 | -3,037,400 | -100% | 0 |
| Newark AFRC (NEW) | 0 | 8,394,584 | 8,394,584 | 0% | 0 |
| TOTAL | 12,919,900 | 8,394,584 | -4,525,316 | -35% | 502,813 |

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
 Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name | MilCon* | Avoidance | Net Costs |
|-------------------|---------|-----------|-----------|
| Kirkwood USARC | 0 | 0 | 0 |
| Middletown Armory | 0 | 0 | 0 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

MilCon for Base: Newark AFRC (NEW), DE

All values in 2005 Constant Dollars (\$K)

| FAC Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 46,458 | 8,191 | 0 Default | 0 | 8,191 |
| 2144 Vehicle Maintenance Shop, Reserve | SF | 5,183 | 959 | 0 Default | 0 | 959 |
| Total Construction Cost: | | | | | | 9,150 |
| - Construction Cost Avoid: | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | 9,150 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Year | Cost(\$) | Adjusted Cost(\$) | NPV(\$) |
|------|------------|-------------------|------------|
| 2006 | 3,135,077 | 3,092,086 | 3,092,086 |
| 2007 | 10,032,954 | 9,625,851 | 12,717,937 |
| 2008 | -831,264 | -775,811 | 11,942,126 |
| 2009 | -844,450 | -766,652 | 11,175,474 |
| 2010 | -844,450 | -745,770 | 10,429,704 |
| 2011 | -844,450 | -725,457 | 9,704,247 |
| 2012 | -892,585 | -745,924 | 8,958,323 |
| 2013 | -892,585 | -725,607 | 8,232,716 |
| 2014 | -892,585 | -705,843 | 7,526,872 |
| 2015 | -892,585 | -686,618 | 6,840,254 |
| 2016 | -892,585 | -667,916 | 6,172,338 |
| 2017 | -892,585 | -649,724 | 5,522,614 |
| 2018 | -892,585 | -632,027 | 4,890,587 |
| 2019 | -892,585 | -614,812 | 4,275,774 |
| 2020 | -892,585 | -598,067 | 3,677,707 |
| 2021 | -892,585 | -581,777 | 3,095,930 |
| 2022 | -892,585 | -565,931 | 2,530,000 |
| 2023 | -892,585 | -550,516 | 1,979,483 |
| 2024 | -892,585 | -535,522 | 1,443,961 |
| 2025 | -892,585 | -520,936 | 923,026 |
| 2026 | -892,585 | -506,747 | 416,279 |
| 2027 | -892,585 | -492,944 | -76,665 |

Department : Army
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIREMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 1 | 0 | 0 | 0 | 0 | 1 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC
 Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
|----------------------------------|-------|------|------|------|------|------|------|------|
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilian RIFs (the remainder) | | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Willing to Move are not applicable for moves under fifty miles.

of PPP placements involving a PCS is 50.70%

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Base: OMS, DE | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| | | | | | | | | |
|----------------------------------|-------|---|---|---|---|---|---|---|
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TOTAL CIVILIAN NEW HIRES 0 0 0 0 0 0 0

Willing to Move are not applicable for moves under fifty miles.

of PPP placements involving a PCS is 50.70%

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| Base: Newark AFRC (NEW), DE | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action): | | | | |
|--|----------|----------|-----------|--|
| Officers | Enlisted | Students | Civilians | |
| 2 | 5 | 0 | 2 | |

| TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO): | | | | | | | |
|---|------|------|------|------|------|------|-------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO: | | | | | | | |
|---|------|------|------|------|------|------|-------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| Officers | 0 | -2 | 0 | 0 | 0 | 0 | -2 |
| Civilians | 0 | -2 | 0 | 0 | 0 | 0 | -2 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| | | | |
|-------------------------------|----------|-------------------------------|-----------------|
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 8,970 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Area Cost Factor: | 1.05 | Admits | Visits Prescrip |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: OMS, DE

| | | | |
|-------------------------------|----------|-------------------------------|-----------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 912 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Area Cost Factor: | 1.05 | Admits | Visits Prescrip |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |

Name: Middletown Armory, DE

| | | | |
|-------------------------------|----------|-------------------------------|-----------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 3,037 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Area Cost Factor: | 1.05 | Admits | Visits Prescrip |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Newark AFRC (NEW), DE

| | | | |
|-------------------------------|----------|-------------------------------|-----------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 0 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Area Cost Factor: | 1.05 | Admits | Visits Prescrip |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Kirkwood USARC, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Req(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Shutdown Schedule (%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |

Department : Army

Option Pkg Name: Newark, DE AFRC

Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: OMS, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Req(\$K): | 0 | 20 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Shutdown Schedule (%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |

Name: Middletown Armory, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Req(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Shutdown Schedule (%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

| Name: Newark AFRC (NEW), DE | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|-----------------------------|-------|-------|------|------|------|------|
| 1-Time Unique Cost (\$K): | 2,500 | 1,729 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Req(\$K): | 5 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 79 | 79 | 79 | 79 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Shutdown Schedule (%): | 0% | 100% | 0% | 0% | 0% | 0% |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

| Name: Kirkwood USARC, DE | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
| Off Scenario Change: | 0 | -2 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | -2 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: Newark AFRC (NEW), DE

| | | | | | |
|---------|-------|-----------|---|--------|------|
| 2144 SF | 5,183 | 0 Default | 0 | 144.69 | 3.56 |
|---------|-------|-----------|---|--------|------|

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

| | | | |
|--------------------------------|-----------|-------------------------------|--------|
| Perc Enlisted Accompanied: | 55.00% | PPP Actions Involving PCS: | 50.70% |
| Enlisted Salary(\$/Year): | 82,399.09 | Home Sale Reimburse Rate: | 10.00% |
| Avg Unemploy Cost(\$/Week): | 272.90 | Home Purch Reimburse Rate: | 5.00% |
| Civilians Not Willing To Move: | 6.00% | Civilian Homeowning Rate: | 68.40% |
| Civilian Early Retire Rate: | 8.10% | HAP Homeowner Receiving Rate: | 18.44% |
| Civilian RIF Pay Factor: | 86.32% | RSE Homeowner Receiving Rate: | 0.00% |

Civ Early Retire Pay Factor: 18.03%

STANDARD FACTORS SCREEN TWO - FACILITIES

| | Army | Navy | Air Force | Marines |
|--------------------------------|--------|--------------------------------|-----------|---------|
| Service Sustainment Rate | 87.00% | 93.00% | 92.00% | 97.00% |
| Program Management Factor: | 10.00 | MilCon Site Prep Cost (\$/SF): | | 0.74 |
| Mothball (Deac/Realn) (\$/SF): | 0.45 | MilCon Design Rate (Medical): | | 13.00% |
| Rehab vs. MilCon (Red): | 64.00% | MilCon SIOH Rate: | | 6.00% |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

| | | | |
|-----------------------------|----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710 | Storage-In-Transit (\$/Pers): | 373.76 |
| HHG Per Enl Accompl (Lb): | 9,204.00 | Air Transport (\$/Pass Mile): | 0.20 |
| HHG Per Enl Unaccomp (Lb): | 6,960.00 | Misc Exp(\$/Direct Employee): | 1,000.00 |
| Total HHG Cost (\$/100Lb): | 8.78 | One-Time Off PCS Cost(\$): | 10,477.58 |

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

=====
 PIMS #241 USA #0164 AFRC NEWARK, DE

Close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, Delaware and re-locate units to a new Armed Forces Reserve Center and organizational maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accomodate Delaware Army National Guard units from the William Nelson Armory in Middletown, Delaware.

FOOTNOTES FOR SCREEN FOUR

=====
 USES DOVER AREA COST FACTOR

FOOTNOTES FOR SCREEN FIVE

=====

No environmental costs allocated for National Guard Facilities.

- 1 NEPA Environmental Assessment (EA) = \$5K
- 1 Complex EBS * \$20,000 = \$20,000 (Kirkwood & OMS)

\$2500000 for land acquisition costs

FOOTNOTES FOR SCREEN SIX

=====
 Personnel Reductions due to TAA

Drilling Reserve Component Personnel reduction numbers are based on unit inactivation using full time annual training) divided by 365 days. Officer and enlisted numbers are calculated separately.

FOOTNOTES FOR SCREEN SEVEN

=====
 Factor of 68.1% = 46458 sq ft then adding 5183 sq ft for FMS facility

Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army
 Scenario File : E:\Data\Final Army\11 - 49 RC Transformation\16 - RC Transformation in Delaware\USA-0164v3 RC Transform in DE (AFRC Newark, DE).CBR
 Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

Kirkwood USARC, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 7 | 0 | 0 | 0 | 0 | 7 |
| NET CHANGE-Mil | 0 | -7 | 0 | 0 | 0 | 0 | -7 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| NET CHANGE-Civ | 0 | -2 | 0 | 0 | 0 | 0 | -2 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

OMS, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | |
|-----------------|---|---|---|---|---|---|---|
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Middletown Armory, DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Newark AFRC (NEW), DE

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA INDIVIDUAL INSTALLATION ROLLUP (COBRA v6.10)
 Data As Of 04/21/2005 16:05:19, Report Created 3/23/2006 4:08:07 PM

Department : Army

Option Pkg Name: Newark, DE AFRC
 Std Fctrs File : E:\projects\cobra\BRAC2005.SFF

| BaseCode | Base Name | Military Add/Elim | Civilian Add/Elim | Military Realign | Civilian Realign | Delta BOS(\$K) | Delta Sustainment(\$K) | Delta Square |
|----------|------------------------------------|-------------------|-------------------|------------------|------------------|----------------|------------------------|--------------|
| 50,960 | Kirkwood USARC -8,970,300 DE | -7 | -2 | 0 | 0 | 0 | -222,900 | - |
| 5,100 | OMS -912,200 DE | 0 | 0 | 0 | 0 | 0 | -22,600 | - |
| 17,200 | Middletown Armory -3,037,400 DE | 0 | 0 | 0 | 0 | 0 | -75,400 | - |
| 51,641 | Newark AFRC (NEW) 8,394,584 DE | 0 | 0 | 0 | 0 | 0 | 192,979 | |