



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

OCT 14 2003

MEMORANDUM FOR CHAIRMAN, EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP

SUBJECT: Follow On to Education Training Approach to Capacity Analysis

Thank you for your presentations to the Infrastructure Steering Group (ISG) on your group's approach to capacity analysis. The ISG appreciates the work that you and the members of your group are devoting to the base realignment and closure effort.

At your briefing, the ISG discussed whether the scope of your group's review should include fixed-wing graduate flight training and training for new and emerging weapons systems. Let me clarify the intent of the Department with respect to the flight training functions that should receive joint cross-service analysis. Your JCSG should review all undergraduate pilot training, undergraduate navigator training/naval flight officer training, and rotary wing graduate level flight training. You should also review fixed wing graduate level flight training, but focus your analysis on the facilities and basing aspects of that function, leaving to the Services any doctrinal issues. Additionally, if not otherwise captured by the above categories, training for new and emerging weapons systems that are not Service specific, such as the Joint Strike Fighter, the V-22, and the H-60.

Please provide your final report (including the section on Ranges) for the ISG's approval by October 24th. Your report should reflect the above and include your final data call questions.

If you have any questions, please direct them to Mr. Pete Potochney, Director, BRAC. He can be reached at (703) 614-5356.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group





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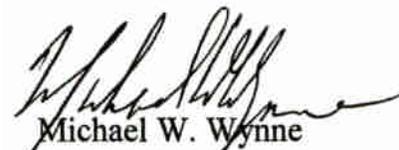
OCT 14 2003

**MEMORANDUM FOR ASSISTANT SECRETARY OF THE NAVY
(INSTALLATIONS & ENVIRONMENT)**

SUBJECT: BRAC 2005 Guidance for the Education and Training Joint Cross-Service Group

Thank you for your recommendation that graduate level flight training and training for new and emerging weapons systems be excluded from analysis by the Education and Training Joint Cross-Service Group (E&T JCSG). I have carefully considered your views, as well as similar views expressed by the Assistant Secretary of the Air Force for Installations, Environment, and Logistics. While I appreciate that to the extent such functions involve service-specific and/or single sited training facilities, they may present less consolidation potential, review of these functions by the JCSG fosters treatment of training facilities as national assets, which meets both the spirit and letter of the Secretary's direction for a comprehensive cross-service BRAC analysis. Accordingly, I have advised the E&T JCSG that it should review all undergraduate pilot training, undergraduate navigator training/naval flight officer training, and graduate level rotary wing flight training. I have also advised it to review fixed wing graduate level flight training, but focus its analysis on the facilities and basing aspects of that function, leaving to the Services any doctrinal issues. Additionally, the JCSG should include if not otherwise captured by the above categories, training for new and emerging weapons systems that are not Service specific, such as the Joint Strike Fighter, the V-22, and the H-60. I have asked the E&T JCSG to provide a final report for ISG approval by October 24, 2003.

Because the Secretary has established a decision making structure that is joint at every level, the Services will be involved in the analysis of the above functions and will have the opportunity to review the JCSG's recommendations as members of the ISG and IEC.


Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group





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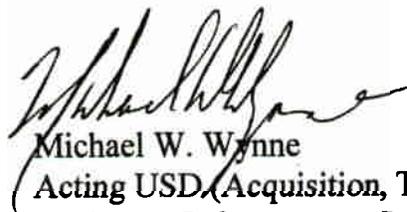
OCT 14 2003

**MEMORANDUM FOR ASSISTANT SECRETARY OF THE AIR FORCE
(INSTALLATIONS, ENVIRONMENT, & LOGISTICS)**

SUBJECT: BRAC 2005 Guidance for the Education and Training Joint Cross-Service Group

Thank you for your recommendation that graduate level flight training be excluded from analysis by the Education and Training Joint Cross-Service Group (E&T JCSG) because the vast majority of graduate training is service-specific and conducted at single sites. I have carefully considered your views, as well as similar views expressed by the Assistant Secretary of the Navy for Installations and Environment. While service-specific and/or single sited training facilities may present less consolidation potential, review of this function by the JCSG fosters treatment of training facilities as national assets, which meets both the spirit and letter of the Secretary's direction for a comprehensive cross-service BRAC analysis. Accordingly, I have advised the E&T JCSG that it should review all undergraduate pilot training, undergraduate navigator training/naval flight officer training, and graduate level rotary wing flight training. I have also advised it to review fixed wing graduate level flight training, but focus its analysis on the facilities and basing aspects of that function, leaving to the Services any doctrinal issues. Additionally, the JCSG if not otherwise captured by the above categories, training for new and emerging weapons systems that are not Service specific, such as the Joint Strike Fighter, the V-22, and the H-60. I have asked the E&T JCSG to provide a final report for ISG approval by October 24, 2003.

Because the Secretary has established a decision making structure that is joint at every level, the Services will be involved in the analysis of the above functions and will have the opportunity to review the JCSG's recommendations as members of the ISG and IEC.



Michael W. Wynne
Acting USD, (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

