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ACQUISITION,
TECHNOLOGY
AND LOGISTICS**THE UNDER SECRETARY OF DEFENSE**3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

SEP 8 2004

**MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS SERVICE GROUPS****SUBJECT: Transformational Options for BRAC 2005**

The Secretary of Defense, in his November 15, 2002, memorandum initiating the BRAC process, asked for a broad series of options for stationing and supporting forces and functions to increase efficiency and effectiveness. The memo tasked the Infrastructure Steering Group to provide options to the Infrastructure Executive Council (IEC) for the Secretary's final approval. Once approved by the Secretary, these options will constitute a minimum analytical framework upon which the Military Departments and Joint Cross-Service Groups (JCSGs) will conduct their respective BRAC analyses.

In my June 21, 2004, memorandum, I asked for a review of previously submitted options and/or for your suggested modifications, additions, or deletions. The BRAC Deputy Assistant Secretaries (DASs) participated in refining these submissions to eliminate duplications and to array them as transformational options recommended for approval or deletion based on whether the proposed option could be readily translated into scenarios, was actionable within the BRAC 2005 process, or possessed an identifiable effect on infrastructure.

The attachment provides the list of transformational options categorized with a recommendation for approval or deletion to forward to the IEC. I would appreciate receiving your formal concurrence and comments on these lists by September 17, 2004. Please provide your input to Mr. Peter Potochney, Director, Base Realignment and Closure in Room 3D814.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment
As stated

