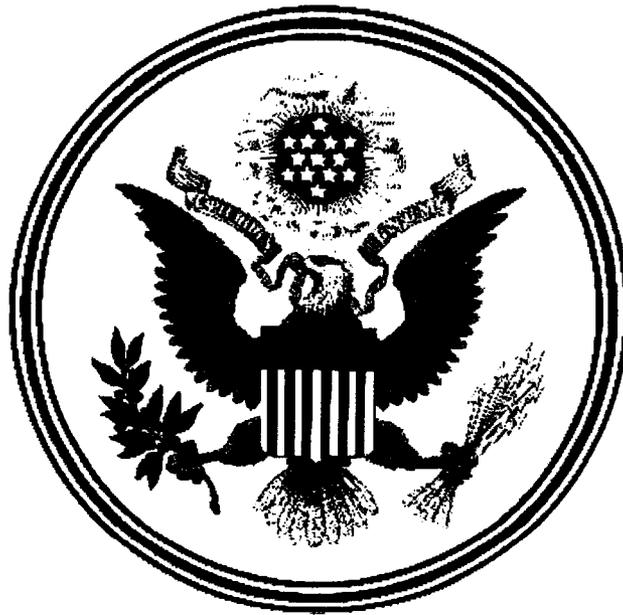


Library

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION



GRAND FORKS, NORTH DAKOTA REGIONAL HEARING

JUNE 23, 2005

North Dakota, Minnesota



BASE CLOSURE AND REALIGNMENT COMMISSION

**GRAND FORKS, NORTH DAKOTA
REGIONAL HEARING
JUNE 23, 2005**

TABLE OF CONTENTS

- A. HEARING AGENDA
- B. COMMISSION ATTENDEES
- C. OPENING STATEMENT
Hearing Chair: Commissioner xxxxxxxx
- D. FCOA Oath
- E. STATE INFORMATION: NORTH DAKOTA
- F. STATE INFORMATION: MINNESOTA
- G. CLOSING REMARKS

APPENDIX I

BRAC 2005 Closure and Realignment Impacts by State



BASE CLOSURE AND REALIGNMENT COMMISSION

**GRAND FORKS, NORTH DAKOTA
REGIONAL HEARING
JUNE 23, 2005**

AGENDA

8:30 a.m	PRESENTATION OF COLORS	
8:35 a.m	NATIONAL ANTHEM	
8:40 a.m	ADMINISTER OATH	
8:45 a.m	OPENING REMARKS – <i>Commissioner James H. Bilbray</i>	
8:50 a.m	GRAND FORKS	60 MINUTES
9:50 a.m	FARGO	60 MINUTES
10:50 a.m	DULUTH	30 MINUTES
11:20 a.m	CLOSING REMARKS – <i>Commissioner James H. Bilbray</i>	

GRAND FORKS, ND REGIONAL HEARING
Thursday, June 23, 2003
8:30a.m.-11:30a.m.

COMMISSIONERS ATTENDING:

Commissioner Bilbray
Commissioner Coyle
Commissioner Skinner

STAFF ATTENDING:

Mr. Robert Cook
Mr. Dan Cowhig
Mr. Michael Delaney
Ms. Christina Estrada
Ms. Christine Hill
Mr. Tim MacGregor
Mr. Robert McCreary
Mr. Nate Sillin
Ms. Cynthia Simmons



BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Opening Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

North Dakota, Minnesota

8:30 a.m.
June 23, 2005

Grand Forks, North Dakota

Good Morning.

I'm James Bilbray, and I will be the chairperson for this Regional Hearing of the Defense Base Closure and Realignment Commission. I'm also pleased to be joined by my fellow Commissioners Philip Coyle and Samuel Skinner for today's session.

As this Commission observed in our first hearing: Every dollar consumed in redundant, unnecessary, obsolete, inappropriately designed or located infrastructure is a dollar not available to provide the training that might save a Marine's life, purchase the munitions to win a soldier's firefight, or fund advances that could ensure continued dominance of the air or the seas.

The Congress entrusts our Armed Forces with vast, but not unlimited, resources. We have a responsibility to our nation, and to the men and women who bring the Army, Navy, Air Force and Marine Corps to life, to demand the best possible use of limited resources.

Congress recognized that fact when it authorized the Department of Defense to prepare a proposal to realign or close domestic bases. However, that authorization was not a blank check. The members of this Commission accepted the challenge, and necessity, of providing an independent, fair, and equitable assessment and evaluation of the Department of Defense's proposals and the data and methodology used to develop that proposal.

We committed to the Congress, to the President, and to the American people, that our deliberations and decisions will be open and transparent – and that our decisions will be based on the criteria set forth in statute.

We continue to examine the proposed recommendations set forth by the Secretary of Defense on May 13th and measure them against the criteria for military value set forth in law, especially the need for surge manning and for homeland security. But be assured, we are not conducting this review as an exercise in sterile cost-accounting. This commission is committed to conducting a clear-eyed reality check that we know will not only shape our military capabilities for decades to come, but will also have profound effects on our communities and on the people who bring our communities to life.

We also committed that our deliberations and decisions would be devoid of politics and that the people and communities affected by the BRAC proposals would have, through our site visits and public hearings, a chance to provide us with direct input on the substance of the proposals and the methodology and assumptions behind them.

To avoid the appearance of lack of impartiality and enhance the public's confidence in the BRAC process, four of our nine commissioners have recused themselves from participating in deliberation and voting on matters directly relating to installations in their home states. Those commissioners continue, however, to attend regional

hearings even if unable to deliberate and vote on all of the installations discussed at the hearings. Their direct exposure to as much information and as many concerned citizens as possible is vitally important to the completion of our task of open, fair, and comprehensive consideration of the eight final selection criteria, force-structure plan, and worldwide infrastructure inventory.

I would like to take this opportunity to thank the thousands of involved citizens who have already contacted the Commission and shared with us their thoughts, concerns, and suggestions about the base closure and realignment proposals. Unfortunately, the volume of correspondence we have received makes it impossible for us to respond directly to each one of you in the short time with which the Commission must complete its mission. But, we want everyone to know -- the public inputs we receive are appreciated and taken into consideration as a part of our review process. And while everyone in this room will not have an opportunity to speak, every piece of correspondence received by the commission will be made part of our permanent public record, as appropriate.

Today we will hear testimony from the states of North Dakota and Minnesota. Each state's elected delegation has been allotted a block of time determined by the overall impact of the Department of Defense's closure and realignment recommendation on their states. The delegation members have worked closely with their communities to develop agendas that I am certain will provide information and insight that will make up a

valuable part of our review. We would greatly appreciate it if you would adhere to your time limits, every voice today is important.

I now request our witnesses to stand for the administration of the oath required by the Base Closure and Realignment statute. The oath will be administered by Dan Cowhig, the Commission's Designated Federal Officer.

SWEARING IN OATH

Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?

NORTH DAKOTA TABLE OF CONTENTS

- A. STATE AGENDA**
- B. INSTALLATION CONTENTS - GRAND FORKS**
 - i. Base Summary Sheet**
 - ii. DoD Recommendation**
 - iii. Commission Base Visit**
- C. INSTALLATION CONTENTS -FARGO**
 - i. Base Summary Sheet**
 - ii. DoD Recommendation**
 - iii. Commission Base Visit**
- D. STATE CLOSURE INFORMATION**

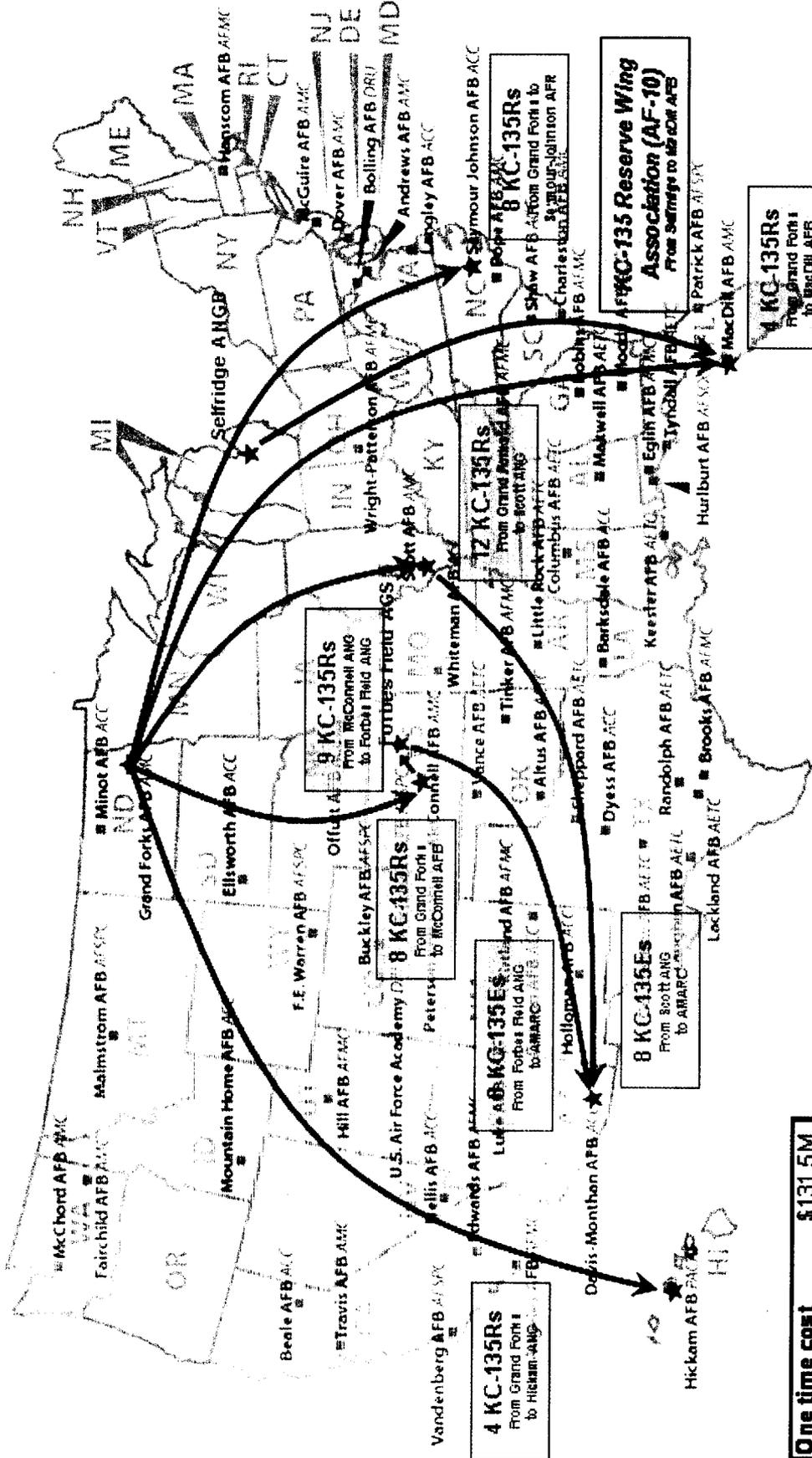
Grand Forks Regional Hearing of the BRAC Commission
Grand Forks Air Force Base
Chester Fritz Auditorium, University of North Dakota
June 23, 2005

- 7:00 am Doors Open
- 7:30 Musical program begins
- 8:30 **Mayor Brown:** *Welcome to the Grand Cities*
- 8:32 Swearing in of Grand Forks witnesses
- 8:33 **U.S. Senator Kent Conrad:** *Why Grand Forks? Opening Argument and How We Embrace the UAV Mission*
- 8:40 **U.S. Senator Byron Dorgan:** *Quality of Grand Forks Air Force Base - Excellent and Underrated*
- 8:47 **U.S. Congressman Earl Pomeroy:** TBD. *Either Enhancing the UAV Mission through Retaining Tankers or Grand Forks' Performance Reflects Unmeasured Quality and Intangibles*
- 8:54 **N.D. Governor John Hoeven:** *The State Strongly Supports the Military and is Ready to Receive New Missions*
- 9:01 **Gen. Ronald Fogleman, USAF (Ret):** *The Air Force's Grand Plans for Grand Forks (UAVs)*
- 9:13 **Mayor Lynn Stauss:** *The Grand Cities are a Great Place for the Air Force*
- 9:16 **U.S. Senator Norm Coleman:** *Why the Air Force Should Stay in "This Part of the Country"*
- 9:22 **U.S. Senator Mark Dayton:** *Grand Forks AFB is the Economic Engine for a Huge, Two State Region*
- 9:28 **Grand Forks City Council President Hal Gershman:** *Grand Forks Remains Fragile Economically*
- 9:32 **John Marshall:** *What GFAFB Means to Us*
- 9:37 **Questions from the Commissioners**
- 9:45 **Grand Forks Presentation Ends**

DRAFT DELIBERATIVE DOCUMENT—FOR DISCUSSION PURPOSES ONLY

BASE SUMMARY SHEET

Air Force 37 – Grand Forks AFB, ND



One time cost	\$131.5M
Net cost + savings	\$322.5M
Annual savings	\$173.3M
Expected payback	1 Yr
20 Yr NPV	\$1,982.0M

Base	One Time Cost	Annual Savings	TOTAL	Payback
Grand Forks (Rlgn)	(2,645)	(2,284)	(4,929)	(7.4)
Grand Forks TOTL	(2,645)	(2,284)	(4,929)	(7.4)

LEGEND

- BLUE = Primary Move From Grand Forks (AF-37)
- GREEN = Primary Move From McConnell to Forbes (AF-37)
- BLAC = Related Manpower Move from Selfridge to MacDill
- RED = Aircraft Retirements From Forbes and Scott (AF-37)

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
BASE SUMMARY SHEET
Grand Forks Air Force Base, ND

INSTALLATION MISSION

- Grand Forks AFB, ND:
 - “The 319th Air Refueling Wing is America’s finest combat air refueling wing...working each day to defend America’s freedom and training to execute rapid global mobility in order to defend America’s future”
 - Operates 44 Primary Aircraft Authorized (PAA) Boeing KC-135R air refueling aircraft

- McConnell ANGB, KS:
 - *Federal Mission:*
 - Information Operations—Provides network security for the entire Air National Guard, real-time imagery analysis, vulnerability assessments, air control, and a joint forces training range
 - Air Refueling—Performs the KC-135R worldwide refueling and airlift mission providing Global Reach for America
 - *State Mission:*
 - Respond to natural disasters in 7 nearby counties: Provide communications, security, medical, civil engineer, chaplain, and chem/bio expertise to affected communities
 - Partnership for Peace with Armenia: Kansas Supports the U.S. program to assist former Soviet-bloc nations in their transition to democracy by providing military-to-military contacts. These contacts help reinforce the concept of civilian control of the military

DOD RECOMMENDATION

- Realign Grand Forks AFB, ND
 - Distribute the 319th Air Refueling Wing’s (ARW) KC-135R aircraft to:
 - 126th ARW (ANG), Scott AFB, Illinois (12 aircraft)
 - Scott retires its eight KC-135E aircraft
 - 916th ARW (AFR) Seymour-Johnson AFB, North Carolina (eight aircraft)
 - Will host an active duty associate unit
 - 6th Air Mobility Wing, MacDill AFB, Florida (four aircraft)
 - Will host a Reserve association with 927th ARW (AFR) manpower realigned from Selfridge ANGB, Michigan
 - 154th Wing (ANG), Hickam AFB, Hawaii (four aircraft)
 - Will host an active duty associate unit
 - 22d ARW, McConnell AFB, Kansas (eight aircraft)—
 - Currently associates with the 931st Air Refueling Group (AFR).

- Grand Forks will remain an active Air Force installation with a new active duty/Air National Guard association unit created in anticipation of emerging missions at Grand Forks
- Realign McConnell Air National Guard (ANG) Base:
 - Relocate the 184th Air Refueling Wing's (ANG) nine KC-135R aircraft to the 190th Air Refueling Wing at Forbes Field AGS, Kansas
 - Forbes will retire its eight assigned KC-135E aircraft
 - The 184th (McConnell) Air Refueling Wing 's operations and maintenance manpower will transfer with the aircraft to Forbes, while the wing's expeditionary combat support (ECS) elements will remain at McConnell

DOD

JUSTIFICATION

- Grand Forks (40-tanker) ranked lowest in military value of all active duty KC-135 bases
 - However, of Northern tier bases, Grand Forks ranked highest in military value for the UAV mission (43-UAV)
 - Military judgment argued for a continued strategic presence in the north central U.S. (Grand Forks is one of the last remaining active military installations in the region)
 - Military judgment also indicated the potential for emerging missions in homeland defense, particularly for border states
 - Therefore, Grand Forks is retained as an active installation, but realigned to distribute its KC-135R force structure to bases with higher value for the tanker mission
 - MacDill (36), McConnell (15), Seymour Johnson (25), and Scott (38)
 - Additional aircraft at MacDill optimize unit size, establish new active duty/Air Force Reserve association to enhance unit capability, and preserve sufficient capacity for future beddown of next generation tanker aircraft
 - Scott receives KC-135R model aircraft to replace older, higher maintenance KC-135E models, capture Scott's existing capacity, and increase its capability by robusting the ANG squadron
 - Additional aircraft at Seymour Johnson optimize squadron, increase wing's capability, and establish another new active duty/Air Force Reserve unit association
 - Additional aircraft at McConnell capitalize on available excess capacity at no cost and optimize three squadrons for greater total wing capability
 - The Air Force used military judgment in moving force structure from Grand Forks to Hickam (87), concluding that

Hickam's strategic location argued for a more robust global mobility capability in the western Pacific

- Increasing tanker force structure at Hickam robusts the unit and establishes an active duty/Air Force Reserve association to maximize Reserve participation
- Realigning ANG KC-135R aircraft from McConnell to Forbes (35) replaces aging, higher maintenance KC-135E aircraft with newer models while retaining the experienced personnel from one of the highest-ranking reserve component tanker bases

• COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$131.5 million
- Net Savings (Cost) during Implementation: \$ 322.5 million
- Annual Recurring Savings: \$ 173.3 million
- Return on Investment Year: 2010 (1 year)
- Net Present Value over 20 Years: \$1,982.0 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS) [Date transcribed from Air Force COBRA reports]

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	2,665	415	0
Reductions	1,635	241	0
Realignments	982	301	0
Total	2,617	542	0

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

[Date transcribed from Air Force COBRA reports]

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	2,617	542	0	0	(2,617)	(542)
Other Recommendation(s)	0	0	0	0	0	0
Total	2,617	542	0	0	(2,617)	(542)

ENVIRONMENTAL CONSIDERATIONS

- There are potential impacts to air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to marine mammals, resources, or sanctuaries. Impacts of costs include \$1.2M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

REPRESENTATION

Governor: John Hoeven (R)
Senators: Kent Conrad (D)
 Byron Dorgan (D)
Representative: Earl Pomeroy (D)

ECONOMIC IMPACT [*Data transcribed from Air Force Recommendation detail*]

- Potential Employment Loss: 4,929 jobs (2,645 direct and 2,284 indirect)
- MSA Job Base: 66,242 jobs
- Percentage: 7.4 percent decrease
- Cumulative Economic Impact (Year-Year): TBD percent decrease

MILITARY ISSUES

- Lowest ranked of all active duty tanker bases
 - # 40 of 154 total bases in Tanker MCI
 - McConnell AFB, KS (#15)
 - Fairchild AFB, WA (#17)
 - Robins AFB, GA (#18)—selected for realignment (reduction) of all tanker aircraft
 - MacDill AFB, FL (#36)
 - NOTE: Ellsworth AFB, SD ranked #5, and Minot AFB, ND ranked #43 for tankers
 - Grand Forks Tanker MCI score was 63.52 (from 100 points). Top four deductions:
 - Proximity to Air Space Supporting Mission (-19.98 pts)
 - Ramp Area and Serviceability (-5.91 pts)

- Installations Pavements Quality (-3.63 pts)
- Fuel Dispensing Rate to Support Mobility and Surge (-2.77 pts)
- Potential for “Emerging Missions” (Unmanned Aerial Vehicles--UAVs)
 - # 43 of 154 total bases in UAV MCI (though highest in the North Dakota region)
 - Beale AFB, CA (#33)
 - NOTE: Ellsworth AFB, SD ranked #48, and Minot AFB, ND ranked #58

COMMUNITY CONCERNS/ISSUES

- Grand Forks realignment causes a lack of DOD presence in Northern Tier
- Loss of major economic input in Grand Forks region
- Air Force didn't weigh unencroached airspace heavily enough
- Grand Forks has an advantage (shorter distances required) to many overseas locations due to proximity to polar routes
- Air Force didn't capture potential synergy with University of North Dakota (located in Grand Forks) vis-à-vis their UAV research
- The base is building a completely new runway, and many of the facilities including housing are new. It would be wasteful to not use them.
- Though community is generally distressed at loss of tanker mission and personnel, they are generally pleased with Air Force discussion of a possible UAV presence and mission

ITEMS OF SPECIAL EMPHASIS

- Future “Emerging Mission” UAV partnership with Hector Field AGS, Fargo, ND
 - Hector Field realigns by losing all 15 of it's F-16s (in a separate DOD BRAC recommendation)
 - Hector guardsmen would help maintain and fly Grand Forks UAVs
- Very strong support from, and relationship between community and Grand Forks AFB
 - Cemented by base's support to community during devastating floods and fires in 1997

Tim MacGregor/Air Force Team/22 June 2005

SECRETARY OF DEFENSE RECOMMENDATION

Grand Forks Air Force Base, ND, McConnell Air Force Base, KS

Recommendation: Realign Grand Forks Air Force Base (AFB), North Dakota. Distribute the 319th Air Refueling Wing's KC-135R aircraft to the 126th Air Refueling Wing (ANG), Scott AFB, Illinois (12 aircraft)--which retires its eight KC-135E aircraft; the 916th Air Refueling Wing (AFR), Seymour-Johnson AFB, North Carolina (eight aircraft)--which will host an active duty associate unit; the 6th Air Mobility Wing, MacDill AFB, Florida (four aircraft)--which will host a Reserve association with 927th Air Refueling Wing (AFR) manpower realigned from Selfridge ANGB, Michigan; the 154th Wing (ANG), Hickam AFB, Hawaii (four aircraft)--which will host an active duty associate unit; and the 22d Air Refueling Wing, McConnell AFB, Kansas (eight aircraft)--which currently associates with the 931st Air Refueling Group (AFR). Grand Forks will remain an active Air Force installation with a new active duty/Air National Guard association unit created in anticipation of emerging missions at Grand Forks.

Realign McConnell Air National Guard (ANG) Base by relocating the 184th Air Refueling Wing (ANG) nine KC-135R aircraft to the 190th Air Refueling Wing at Forbes Field AGS, Kansas--which will retire its eight assigned KC-135E aircraft. The 184th Air Refueling Wing 's operations and maintenance manpower will transfer with the aircraft to Forbes, while the wing's expeditionary combat support (ECS) elements will remain at McConnell.

Justification: Grand Forks (40-tanker) ranked lowest in military value of all active duty KC-135 bases. However, of our Northern tier bases, Grand Forks ranked highest in military value for the UAV mission (43-UAV). Military judgment argued for a continued strategic presence in the north central U.S. (Grand Forks is one of the last remaining active military installations in the region). Military judgment also indicated the potential for emerging missions in homeland defense, particularly for border states. Therefore, Grand Forks is retained as an active installation, but realigned to distribute its KC-135R force structure to bases with higher value for the tanker mission--MacDill (36), McConnell (15), Seymour Johnson (25), and Scott (38). The additional aircraft at MacDill optimize the unit size, establish a new active duty/Air Force Reserve association to enhance unit capability, and preserve sufficient capacity for future beddown of the next generation tanker aircraft. Scott receives KC-135R model aircraft to replace older, higher maintenance KC-135E models, capture Scott's existing capacity, and increase its capability by robbing the ANG squadron. The additional aircraft at Seymour Johnson optimize the squadron, increase the wing's capability, and establish another new active duty/Air Force Reserve unit association. Additional aircraft at McConnell capitalize on available excess capacity at no cost and optimize three squadrons for greater total wing capability. The Air Force used military judgment in moving force structure from Grand Forks

to Hickam (87), concluding that Hickam's strategic location argued for a more robust global mobility capability in the western Pacific. Increasing tanker force structure at Hickam robusts the unit and establishes an active duty/Air Force Reserve association to maximize Reserve participation. Realigning ANG KC-135R aircraft from McConnell to Forbes (35) replaces aging, higher maintenance KC-135E aircraft with newer models while retaining the experienced personnel from one of the highest-ranking reserve component tanker bases.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$131 million. The net of all costs and savings to the Department during the implementation period is a savings of \$322 million. Annual recurring savings after implementation are \$173 million, with payback expected in one year. The net present value of the cost and savings to the Department over 20 years is a savings of \$1.98 billion.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,929 jobs (2,645 direct jobs and 2,284 indirect jobs) over the 2006-2011 period in the Grand Forks, North Dakota-Minnesota Metropolitan Statistical economic area, which is 7.44 percent of economic area employment. The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are potential impacts to air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to marine mammals, resources, or sanctuaries. Impacts of costs include \$1.15 million in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

**North Dakota Regional Hearing of the BRAC Commission
Fargo's Hector International Airport Air Guard Station
Chester Fritz Auditorium, University of North Dakota
June 23, 2005**

- 9:46 am **Swearing in of Fargo Witnesses**
- 9:47 **Dick Walstad:** *Welcome*
- 9:49 **ND Governor John Hoeven:** *Overview: The North Dakota Air National Guard embraces the UAV mission, stands ready to support other "Emerging Missions" or tankers, and seeks removal of the no flying mission backfill clause.*
- 9:55 **U.S. Senator Byron Dorgan:** *The proud tradition of the Happy Hooligans*
- 10:01 **U.S. Congressman Earl Pomeroy:** *The Air Force's military value assessment of Hector Field does not reflect its true value.*
- 10:07 **Major General Haugen:** *The North Dakota Air National Guard is the best home for a Predator mission in association with Grand Forks. We also stand ready to take on other associate relationships.*
- 10:15 **Major General A.P. Macdonald (ret.):** *The "No flying mission backfill" justification language should be removed because it unduly constrains the Air Force and disregards the Hooligans' excellence.*
- 10:23 **119th Fighter Wing Pilot:** *The Hooligans have met all challenges and are ready for a new one.*
- 10:28 **Mayor Furness:** *Fargo is a great location for the Air Guard, and the community is critical to the Hooligans' success.*
- 10:33 **U.S. Senator Kent Conrad:** *Summary, Wrap Up and Action Items*
- 10:39 **Questions from the Commissioners**

BASE SUMMARY SHEET

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Hector IAP Air Guard Station, ND

INSTALLATION MISSION

- **Hector IAP AGS, ND:**
 - **119th Fighter Wing:** 119th Fighter Wing provides air defense for a large portion of the eastern United States from its alert detachment at Langley Air Force Base, Va. The 119th is transitioning to become a multi-role fighter aircraft wing with both air-to-air and air-to-ground combat strike missions. The wing has 1,038 men and women assigned, two-thirds of whom are traditional Guard members who drill one weekend each month, plus an annual training tour annually.

DOD RECOMMENDATIONS

- **Air Force 38: Realign Hector IAP AGS**
 - Retire the 119th Fighter Wing's (FW) F-16 Block 15 aircraft (15)
 - 119th Expeditionary Combat Support (ECS) elements will remain in place.
- **Army 73: RC Transformation in ND**
 - Close 96th RRC David Johnson USARC in Fargo, ND and relocate into a new Reserve Center on Hector Field Air National Guard Base.

DOD JUSTIFICATION

- **Hector IAP AGS, ND:**
 - Hector (125) ranked low in military value. The reduction in F-16 force structure and the need to align common versions of the F-16 at the same bases argued for realigning Hector to allow its aircraft to retire with no flying mission backfill.
- **96th RRC, Fargo, ND:**
 - This recommendation closes a United States Army Reserve Center (USARC) located in Fargo, ND and relocates units to a new USARC on Hector Field Air National Guard Base, ND. This recommendation reduces the number of separate DoD installations by relocating to an existing base.

• **COST CONSIDERATIONS DEVELOPED BY DOD**

Air Force 38:

- One-Time Costs: \$ 1.8 million
- Net Savings (Cost) during Implementation: \$ 3.3 million
- Annual Recurring Savings: \$ 1.0 million
- Return on Investment Year: 2009 (2 years)
- Net Present Value over 20 Years: \$12.9 million

Army 73:

- One-Time Costs: \$ 7.9 million
- Net Savings (Cost) during Implementation: \$ (8.1) million
- Annual Recurring Savings: \$ 0.02 million
- Return on Investment Year: NEVER
- Net Present Value over 20 Years: \$ (8.0) million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS) [Date transcribed from Air Force COBRA reports]

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			0
Reductions			0
Realignments			0
Total			0

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

[Date transcribed from Air Force COBRA reports]

	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	0	0	0	0	0	0
Other Recommendation(s)	0	0	0	0	0	0
Total	0	0	0	0	0	0

ENVIRONMENTAL CONSIDERATIONS

•

REPRESENTATION

Governor: John Hoeven (R)
Senators: Kent Conrad (D)
Byron Dorgan (D)

Representative: Earl Pomeroy (D)

ECONOMIC IMPACT

- Potential Employment Loss: 0
- MSA Job Base: jobs
- Percentage: .0 percent decrease
- Cumulative Economic Impact (Year-Year): ___ percent decrease

MILITARY ISSUES

Discussion of piloting “future UAV” missions

Nathaniel Sillin/Air Force Team/16 June 2005

BASE VISIT REPORT
Hector IAP Air National Guard Station
Fargo, ND
20 June 2005

COMMISSION STAFF:

- Mr. Timothy MacGregor, Senior Air Force Analyst
- Mr. Nathaniel Sillin, Associate Analyst

LIST OF ATTENDEES:

- Maj. Gen. Michael Haugen, TAG
- Brig. Gen. Jerald Engelman, DAG
- Brig. Gen. Lawrence Woodbury, COS
- Col. Robert Becklund, CC
- Col. Patrick Martin, CV
- Col. Michael Wobbema, MXG/CC
- Lt Col. Ronald Solberg, MSG/CC
- Maj. Bradley Derrig, OG/CC
- Maj. Gen. AP Macdonald (ret.)

BASE'S PRESENT MISSION:

- 119th Fighter Wing: 119th Fighter Wing provides air defense for a large portion of the eastern United States from its alert detachment at Langley Air Force Base, Va. The 119th is transitioning to become a multi-role fighter aircraft wing with both air-to-air and air-to-ground combat strike missions. The wing has 1,038 men and women assigned, two-thirds of whom are traditional Guard members

SECRETARY OF DEFENSE RECOMMENDATION:

- Air Force 38: Realign Hector IAP AGS
 - Retire the 119th Fighter Wing's (FW) F-16 Block 15 aircraft (15)
 - 119th Expeditionary Combat Support (ECS) elements will remain in place.
- Army 73: RC Transformation in ND
 - Close 96th RRC David Johnson USARC in Fargo, ND and relocate into a new Reserve Center on Hector Field Air National Guard Base.

SECRETARY OF DEFENSE JUSTIFICATION:

- Hector IAP AGS, ND:
 - Hector (125) ranked low in military value. The reduction in F-16 force structure and the need to align common versions of the F-16 at the same bases argued for realigning Hector to allow its aircraft to retire with no flying mission backfill.
- 96th RRC, Fargo, ND:
 - This recommendation closes a United States Army Reserve Center (USARC) located in Fargo, ND and relocates units to a new USARC on Hector Field Air National Guard Base, ND. This recommendation reduces the number of separate DoD installations by relocating to an existing base.

MAIN FACILITIES REVIEWED:

- Flightline
- Hangars
- Weapons Storage Area
- Communications Infrastructure

KEY ISSUES IDENTIFIED:

- As of hearing date, no significant issues have been identified by analysts.

CONCERNS RAISED BY NORTH DAKOTA AIR NATIONAL GUARD:

- NDANG is concerned that available ramp space was not properly accounted for. Entirely new runway in 2004. Runway data used is dated from 1998. Project municipally funded at a cost of \$25 million. Included in runway renovation was 2 new BAK-14 aircraft arresting systems, lighting and instrument approach equipment. Also the parallel taxiway is stressed for take-offs and landings and has been used for that purpose.
- According to the NDANG, through MOU's with airport authority, 87,000 additional sq. yards are available for use. Currently, GFAFB's 319th ARW is using some of this ramp space.
- NDANG is concerned that the 119th FW's history and "outstanding performance", as documented, is not accounted for in the Air Force Scoring and DoD recommendation.
- NDANG would like the following language removed from the BRAC report, "...no flying mission backfill..." They claim this is a "misuse of the BRAC process"
- NDANG embraces the potential UAV mission, although it is not specified in BRAC.
- NDANG would like to preserve the option for a flying mission in Fargo. They claim to be able to support an additional squadron.
- NDANG is concerned that the AF "specifically and intentionally" did not consult with the Air National Guard on the BRAC process.
- NDANG is concerned that on a whole, AF assets are moving "south" and the strategic importance of the northern tier is not being considered. Additionally, they pointed out that the climate in North Dakota is similar to that of Korea.
- NDANG is concerned that available NATO airspace in Canada was not taken into consideration in their MCI scoring.
- According to the NDANG, the 119th FW F-16's were already slated to be retired through programmatic actions prior to BRAC.
- Although 119th FW has only 15 PAA, they actually possess and maintain 22 F-16's.

USAF BRAC 2005 Base MCI Score Sheets

Base Score Sheet for Hector IAP AGS

MCI: Fighter

(The questions that lost the most points are at the top of the list.)

Max Points

This is the maximum number of points this formula can contribute to the overall MCI score.

Earned Points

This is the number of points this formula did contribute to the overall MCI score for this base.

Lost Points

The difference between Max Points and Earned Points.

Running Score from 100

The maximum MCI score is 100 and the minimum is 0. This is a running balance that shows the impact of the lost points from the formula evaluation on the overall MCI score for the base.

<u>Formula</u>	<u>Max Points</u>	<u>Earned Points</u>	<u>Lost Points</u>	<u>Running Score from 100</u>
1245.00 Proximity to Airspace Supporting Mission (ASM)	22.08	2.92	19.16	80.84
1246.00 Proximity to Low Level Routes Supporting Mission	7.25	0.69	6.56	74.28
1266.00 Range Complex (RC) Supports Mission	11.95	6.27	5.68	68.60
1270.00 Suitable Auxiliary Airfields Within 50NM	5.18	0.00	5.18	63.42
1233.00 Sufficient Munitions Storage	4.79	0.00	4.79	58.63
1203.00 Access to Adequate Supersonic Airspace	6.72	2.02	4.71	53.92
8.00 Ramp Area and Serviceability	2.97	0.00	2.97	50.95
1232.00 Sufficient Explosives-sited Parking	3.65	1.21	2.45	48.50
1214.00 Fuel Dispensing Rate to Support Mobility and Surge	2.64	0.27	2.37	46.13
1205.20 Buildable Acres for Air Operations Growth	1.96	0.07	1.89	44.24
1241.00 Ability to Support Large-Scale Mobility Deployment	1.76	0.00	1.76	42.48
1205.10 Buildable Acres for Industrial Operations Growth	1.96	0.26	1.70	40.78
1221.00 Hangar Capability - Small Aircraft	3.88	2.26	1.62	39.16
1235.00 Installation Pavements Quality	2.97	1.48	1.48	37.68
1271.00 Prevailing Installation Weather Conditions	5.52	4.64	0.88	36.80
1250.00 Area Cost Factor	1.25	0.78	0.47	36.33
1402.00 BAH Rate	0.88	0.70	0.17	36.16
1269.00 Utilities cost rating (U3C)	0.13	0.08	0.04	36.12
1207.00 Level of Mission Encroachment	2.28	2.25	0.03	36.09
9.00 Runway Dimension and Serviceability	2.28	2.28	0.00	36.09
213.00 Attainment / Emission Budget Growth Allowance	1.68	1.68	0.00	36.09
1242.00 ATC Restrictions to Operations	5.98	5.98	0.00	36.09
1403.00 GS Locality Pay Rate	0.25	0.25	0.00	36.09

USAF BRAC 2005 Base MCI Score Sheets

**Base Score Sheet for Hector IAP AGS
MCI: Space Ops**

(The questions that lost the most points are at the top of the list.)

Max Points

This is the maximum number of points this formula can contribute to the overall MCI score.

Earned Points

This is the number of points this formula did contribute to the overall MCI score for this base.

Lost Points

The difference between Max Points and Earned Points.

Running Score from 100

The maximum MCI score is 100 and the minimum is 0. This is a running balance that shows the impact of the lost points from the formula evaluation on the overall MCI score for the base.

<u>Formula</u>	<u>Max Points</u>	<u>Earned Points</u>	<u>Lost Points</u>	<u>Running Score from 100</u>
30.00 Buildable Acres (Space Mission Bed Down Area)	41.50	2.04	39.46	60.54
1210.00 Line-of-Sight Encroachment	23.00	7.59	15.41	45.13
1205.10 Buildable Acres for Industrial Operations Growth	7.00	0.92	6.08	39.05
1250.00 Area Cost Factor	1.25	0.78	0.47	38.58
1402.00 BAH Rate	0.88	0.70	0.17	38.41
1269.00 Utilities cost rating (U3C)	0.13	0.08	0.04	38.37
213.00 Attainment / Emission Budget Growth Allowance	3.00	3.00	0.00	38.37
1226.00 Population Density Impact on USAF Mission	23.00	23.00	0.00	38.37
1403.00 GS Locality Pay Rate	0.25	0.25	0.00	38.37

NORTH DAKOTA

FARGO:

NO PRIOR CLOSURE OR REALIGNMENT RECOMMENDATIONS ON RECORD in 1988, 1991, 1993, and 1995.

GRAND FORKS:

NO PRIOR CLOSURE OR REALIGNMENT RECOMMENDATIONS ON RECORD in 1988, 1991 and 1993.

1995: GRAND FORKS was realigned. The 321st Missile Group was inactivated and the Minuteman III missiles were relocated to Malmstrom AFB, Montana, maintained at the depot, or retired.

MINNESOTA

TABLE OF CONTENTS

- A. STATE AGENDA**
- B. INSTALLATION CONTENTS - DULUTH**
 - i. Base Summary Sheet
 - ii. DoD Recommendation
 - iii. Commission Base Visit
- C. STATE CLOSURE INFORMATION**

Regional Hearing of the BRAC Commission
Duluth's Air National Guard Station
Chester Fritz Auditorium, University of North Dakota
June 23, 2005

- 10:45 am Swearing in of Duluth Witnesses
- 10:45.5 **U.S. Senator Mark Dayton:** *Welcoming remarks and the excellence and tradition of the 148th Fighter Wing.*
- 10:47 **U.S. Senator Norm Coleman:** *Reiterate why the AF should stay in "this part of the country".*
- 10:50 **Governor Tim Pawlenty:** *Ensuring that Governors can meet their Homeland Security and State Requirements.*
- 10:53 **Major General Larry Shellito:** *Concerns regarding the BRAC process and the national security implications.*
- 10:58 **Brigadier General (Ret.) Ray Klosowski:** *The Air Force's military value assessment of the Duluth AGS doesn't adequately reflect its true capabilities.*
- 11:12 **Mayor Herb Bergson:** *What Duluth means to the AF, and what the AF means to Duluth.*

Duluth International Airport Air Guard Station, MN

Recommendation: Realign Duluth International Airport Air Guard Station, Minnesota by retiring the 148th Fighter Wing's F-16s (15 aircraft).

Justification: Duluth (136) ranked low in military value. The reduction in F-16 force structure and the need to align common versions of the F-16 at the same bases argued for realigning Duluth to an ASA site using aircraft assigned elsewhere and operating from Duluth on rotational basis as tasked by US Northern Command. The 148th Fighter Wing's expeditionary combat support will remain at Duluth supporting the air sovereignty alert (ASA) facility.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$2.1 million. The net of all costs and savings to the Department during the implementation period is a savings of \$0.2 million. Annual recurring savings to the Department after implementation are \$0.8 million with a payback expected in five years. The net present value of the costs and savings to the Department over 20 years is a savings of \$7.8 million.

Economic Impact on Communities: This recommendation will result in any job reductions (direct or indirect) over the 2006-2011 period in the Duluth, Minnesota-Wisconsin Metropolitan Statistical economic area. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are no anticipated impacts to air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. No impacts are anticipated for the costs of environmental restoration, environmental compliance, or waste management activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

DULUTH INTERNATIONAL AIRPORT AIR GUARD STATION, MN

Air Force - 28

DULUTH INTERNATIONAL AIRPORT AIR GUARD STATION, MN

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

Recommendation: Realign Duluth International Airport Air Guard Station, MN, by retiring the 148th Fighter Wing's F-16s (15 aircraft).

Duluth International Airport

The 148th Fighter Wing is located at Duluth International Airport in St. Louis County, Minnesota, seven miles northwest of downtown Duluth. The main base occupies 153.3 acres on the northeast corner of the airport. Additionally, the munitions storage area (physically separated from the main base) occupies 16.71 acres north of Runway 09/27. The base has a total of 37 buildings; 18 industrial and 19 administrative. Normal base population is 320 personnel but surges to 1100 occur once each month during drill sessions. The 148th currently flies the F-16 ADF Fighting Falcon. Its mission is to "Provide the best Air Defense, Service, and Support to the State and the Nation in times of peace and war.

The City of Duluth purchased the original property for the airport in 1929 from St. Louis County. The airport was constructed on 640 acres of land with two 2650-foot sod runways. Subsequently, in 1930, the airfield was dedicated as a public airport. The airport was called the Williamson-Johnson Municipal Airport until 1963 at which time it was renamed Duluth International Airport.

After World War II, the U.S. Air Force constructed permanent and semi-permanent facilities on land leased from the City of Duluth. Beginning in 1948, The Minnesota Air National Guard built permanent facilities on the east end of the field. The USAF has since phased out its facilities, but MNANG continues its operations.

In 1942, the three existing runways were paved. Each runway was 4,000 feet long, 150 feet wide, and at nearly equal angles from each other, 30, 90, and 130 degrees. They were identified as runways 3-21, 9-27, and 13-31 respectively. The Corps of Engineers extended runway 9-27 and Runway 3-21 to 5,699 feet in 1945. The USAF extended Runway 9-27 to 9,000 feet with a 1,000-foot overrun in 1951. Runway 9-27 was completely rebuilt in 1956 and further extended in 1966 to 10,152 feet in length.

The original terminal building was built in 1954, south of Runway 9-27, on the west side of Runway 3-21 and served the airport for nearly 20 years. The terminal floor area was 14,200 square feet with 280 parking spaces.

In 1974, a new Terminal Building and U.S. Customs, International Arrivals Building, were completed east of Runway 3-21 and open for operation. Runway 13-31 was shortened to 2,578 feet to accommodate construction of an addition to the International Arrivals building. This resulted in Runway 13-31 being closed as a runway due to obstructions. Runway 13-31 was subsequently re-striped in 1980, decreasing its width to 75 feet, for use as a taxiway only. In 1989, the new Terminal building and the adjacent structures were connected to form one enclosure. The original terminal building was then converted for use as offices for general aviation, the FAA, and the U.S. Weather Bureau.

MINNESOTA

DULUTH:

NO PRIOR CLOSURE OR REALIGNMENT RECOMMENDATIONS ON RECORD in 1988, 1991, 1993, and 1995.

GRAND FORKS:

NO PRIOR CLOSURE OR REALIGNMENT RECOMMENDATIONS ON RECORD in 1988, 1991 and 1993.

1995: GRAND FORKS was realigned. The 321st Missile Group was inactivated and the Minuteman III missiles were relocated to Malmstrom AFB, Montana, maintained at the depot, or retired.



BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Closing Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

North Dakota, Minnesota

8:30 a.m.
June 23, 2005

Grand Forks, North Dakota

This concludes the Grand Forks Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Conrad and his staff for their assistance in obtaining and setting up this fine site.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed.

BRAC 2005 Closure and Realignment Impacts by State

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Alabama										
Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)	
Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)	
Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)	
BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)	
Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)	
Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)	
Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)	
Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)	
Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)	
The Adjutant General Bldg, AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)	
Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)	
Anniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034	
Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60	
Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888	
Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655	
Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)	
Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)	
Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)	
Alabama Total		(2,937)	(1,253)	2,533	3,271	(404)	2,018	1,050	2,664	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alaska									
Kulis Air Guard Station	Close	(218)	(241)	0	0	(218)	(241)	0	(459)
Eielson Air Force Base	Realign	(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)
Elmendorf Air Force Base	Realign	(1,499)	(65)	397	233	(1,102)	168	0	(934)
Fort Richardson	Realign	(86)	(199)	0	0	(86)	(199)	(1)	(286)
Alaska Total		(4,624)	(824)	397	233	(4,227)	(591)	199	(4,619)
Arizona									
Air Force Research Lab, Mesa City	Close	(42)	(46)	0	0	(42)	(46)	0	(88)
Allen Hall Armed Forces Reserve Center, Tucson	Close	(60)	0	0	0	(60)	0	0	(60)
Leased Space - AZ	Close/Realign	0	(1)	0	0	0	(1)	0	(1)
Marine Corps Air Station Yuma	Gain	0	0	0	5	0	5	0	5
Phoenix Sky Harbor I	Gain	0	0	10	29	10	29	0	39
Fort Huachuca	Realign	0	(212)	0	44	0	(168)	1	(167)
Luke Air Force Base	Realign	(101)	(177)	0	0	(101)	(177)	0	(278)
Arizona Total		(203)	(436)	10	78	(193)	(358)	1	(550)
Arkansas									
El Dorado Armed Forces Reserve Center	Close	(24)	0	0	0	(24)	0	0	(24)
Stone U.S. Army Reserve Center, Pine Bluff	Close	(30)	(4)	0	0	(30)	(4)	0	(34)
Little Rock Air Force Base	Gain	(16)	0	3,595	319	3,579	319	0	3,898
Camp Pike (90th)	Realign	(86)	(91)	0	0	(86)	(91)	0	(177)
Fort Smith Regional	Realign	(19)	(59)	0	0	(19)	(59)	0	(78)
Arkansas Total		(175)	(154)	3,595	319	3,420	165	0	3,585

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
California									
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

DCN 10364
Regional Hearing

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Vandenberg Air Force Base	Gain	0	0	44	101	44	101	0	145
Beale Air Force Base	Realign	(8)	(171)	0	0	(8)	(171)	0	(179)
Camp Parks (91st)	Realign	(25)	(18)	0	0	(25)	(18)	0	(43)
Defense Distribution Depot San Joaquin	Realign	0	(31)	0	0	0	(31)	0	(31)
Human Resources Support Center Southwest	Realign	0	(164)	0	0	0	(164)	0	(164)
Los Alamitos (63rd)	Realign	(92)	(78)	0	0	(92)	(78)	0	(170)
March Air Reserve Base	Realign	(71)	(44)	0	4	(71)	(40)	0	(111)
Marine Corps Base Camp Pendleton	Realign	(145)	(6)	0	7	(145)	1	0	(144)
Marine Corps Logistics Base Barstow	Realign	(140)	(330)	0	0	(140)	(330)	51	(419)
Naval Base Coronado	Realign	(71)	(587)	0	198	(71)	(389)	0	(460)
Naval Base Ventura City	Realign	(244)	(2,149)	5	854	(239)	(1,295)	0	(1,534)
Naval Medical Center San Diego	Realign	(1,596)	(33)	0	0	(1,596)	(33)	(1)	(1,630)
Naval Weapons Station Fallbrook	Realign	0	(118)	0	0	0	(118)	0	(118)
California Total		(2,829)	(5,693)	2,044	4,493	(785)	(1,200)	(33)	(2,018)
Colorado									
Leased Space - CO	Close/Realign	0	(11)	0	0	0	(11)	0	(11)
Buckley Air Force Base	Gain	0	0	13	81	13	81	0	94
Fort Carson	Gain	0	0	4,178	199	4,178	199	0	4,377
Peterson Air Force Base	Gain	0	(27)	482	19	482	(8)	36	510
Schriever Air Force Base	Gain	0	0	44	51	44	51	0	95
Air Reserve Personnel Center	Realign	(159)	(1,447)	57	1,500	(102)	53	(59)	(108)
United States Air Force Academy	Realign	(30)	(9)	0	0	(30)	(9)	(1)	(40)
Colorado Total		(189)	(1,494)	4,774	1,850	4,585	356	(24)	4,917

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Connecticut									
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)
Connecticut Total		(7,159)	(1,056)	26	15	(7,133)	(1,041)	(412)	(8,586)
Delaware									
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
Delaware Total		(54)	(103)	115	133	61	30	0	91
District of Columbia									
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)
District of Columbia Total		(2,990)	(3,548)	56	632	(2,934)	(2,916)	(646)	(6,496)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Florida									
Defense Finance and Accounting Service, Orlando	Close	(9)	(200)	0	0	(9)	(200)	0	(209)
Navy Reserve Center ST Petersburg	Close	(12)	0	0	0	(12)	0	0	(12)
Eglin Air Force Base	Gain	(28)	(42)	2,168	120	2,140	78	0	2,218
Homestead Air Reserve Station	Gain	0	(12)	0	83	0	71	0	71
Jacksonville International Airport Air Guard Station	Gain	0	(6)	45	22	45	16	0	61
MacDill Air Force Base	Gain	(292)	0	162	231	(130)	231	0	101
Naval Air Station Jacksonville	Gain	(72)	(245)	1,974	310	1,902	65	58	2,025
Naval Station Mayport	Gain	(6)	0	403	13	397	13	0	410
Hurlburt Field	Realign	(48)	(6)	0	0	(48)	(6)	0	(54)
Naval Air Station Pensacola	Realign	(857)	(1,304)	555	114	(302)	(1,180)	(97)	(1,579)
Naval Support Activity Panama City	Realign	(12)	(12)	0	0	(12)	(12)	0	(24)
Patrick Air Force Base	Realign	(136)	(59)	0	0	(136)	(59)	0	(195)
Tyndall Air Force Base	Realign	(48)	(19)	11	0	(37)	(19)	0	(56)
Florida Total		(1,520)	(1,905)	5,318	903	3,798	(1,002)	(39)	2,757

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Georgia									
Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
Georgia Total		(6,459)	(3,293)	15,136	1,322	8,677	(1,971)	717	7,423
Guam									
Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
Guam Total		(64)	(31)	0	0	(64)	(31)	0	(95)
Hawaii									
Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
Hawaii Total		(458)	(330)	159	331	(299)	1	0	(298)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Idaho									
Navy Reserve Center Pocatello	Close	(7)	0	0	0	(7)	0	0	(7)
Boise Air Terminal Air Guard Station	Realign	(22)	(62)	0	1	(22)	(61)	0	(83)
Mountain Home Air Force Base	Realign	(1,235)	(54)	697	23	(538)	(31)	0	(569)
Idaho Total		(1,264)	(116)	697	24	(567)	(92)	0	(659)
Illinois									
Armed Forces Reserve Center Carbondale	Close	(32)	0	0	0	(32)	0	0	(32)
Navy Reserve Center Forest Park	Close	(15)	0	0	0	(15)	0	0	(15)
Greater Peoria Regio	Gain	0	0	13	21	13	21	0	34
Scott Air Force Base	Gain	(252)	0	131	832	(121)	832	86	797
Capital Airport Air Guard Station	Realign	(52)	(133)	22	0	(30)	(133)	0	(163)
Fort Shendan	Realign	(17)	(17)	0	0	(17)	(17)	0	(34)
Naval Station Great Lakes	Realign	(2,005)	(124)	16	101	(1,989)	(23)	(10)	(2,022)
Rock Island Arsenal	Realign	(3)	(1,537)	157	120	154	(1,417)	0	(1,263)
Illinois Total		(2,376)	(1,811)	339	1,074	(2,037)	(737)	76	(2,698)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Indiana									
Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Recruiting District Headquarters Indianapolis	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)
Navy Reserve Center Evansville	Close	(7)	0	0	0	(7)	0	0	(7)
Newport Chemical Depot	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)
U.S. Army Reserve Center Lafayette	Close	(21)	0	0	0	(21)	0	0	(21)
U.S. Army Reserve Center Seston	Close	(12)	0	0	0	(12)	0	0	(12)
Leased Space - IN	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)
Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495
Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313
Hulman International Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)
Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)
Indiana Total		(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197
Iowa									
Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47
Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203
Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)
Iowa Total		(281)	(178)	87	366	(194)	188	0	(6)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Kansas										
Kansas Army Ammunition Plant	Close	0	(8)	0	0	0	(8)	(159)	(167)	
Forbes Field Air Guard Station	Gain	0	0	53	194	53	194	0	247	
Fort Leavenworth	Gain	(16)	0	211	8	195	8	0	203	
Fort Riley	Gain	0	0	2,415	440	2,415	440	0	2,855	
McConnell Air Force Base	Gain	(27)	(183)	704	28	677	(155)	0	522	
U.S. Army Reserve Center Wichita	Realign	(22)	(56)	0	0	(22)	(56)	0	(78)	
Kansas Total		(65)	(247)	3,383	670	3,318	423	(159)	3,582	
Kentucky										
Army National Guard Reserve Center Paducah	Close	(31)	0	0	0	(31)	0	0	(31)	
Defense Finance and Accounting Service, Lexington	Close	(5)	(40)	0	0	(5)	(40)	0	(45)	
Navy Reserve Center Lexington	Close	(9)	0	0	0	(9)	0	0	(9)	
U.S. Army Reserve Center Louisville	Close	(30)	(13)	0	0	(30)	(13)	0	(43)	
U.S. Army Reserve Center Maysville	Close	(16)	(2)	0	0	(16)	(2)	0	(18)	
Louisville International Airport Air Guard Station	Gain	0	0	0	6	0	6	0	6	
Fort Campbell	Realign	(433)	0	73	9	(360)	9	0	(351)	
Fort Knox	Realign	(10,159)	(772)	5,292	2,511	(4,867)	1,739	184	(2,944)	
Navy Recruiting Command Louisville	Realign	(6)	(217)	0	0	(6)	(217)	0	(223)	
Kentucky Total		(10,689)	(1,044)	5,365	2,526	(5,324)	1,482	184	(3,658)	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Louisiana									
Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
Leased Space - Slidell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
Louisiana Total		(2,178)	(1,062)	1,468	582	(710)	(480)	(107)	(1,297)
Maine									
Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
Maine Total		(2,525)	(4,334)	45	195	(2,480)	(4,139)	(319)	(6,938)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Maryland									
Defense Finance and Accounting Service, Patuxent River	Close	0	(53)	0	0	0	(53)	0	(53)
Navy Reserve Center Adelphi	Close	(17)	0	0	0	(17)	0	0	(17)
PFC Flair U.S. Army Reserve Center, Frederick	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
Leased Space - MD	Close/Realign	(19)	(156)	0	0	(19)	(156)	0	(175)
Aberdeen Proving Ground	Gain	(3,862)	(290)	451	5,661	(3,411)	5,371	216	2,176
Andrews Air Force Base	Gain	(416)	(189)	607	489	191	300	(91)	400
Fort Detrick	Gain	0	0	76	43	76	43	(15)	104
Fort Meade	Gain	(2)	0	684	2,915	682	2,915	1,764	5,361
National Naval Medical Center Bethesda	Gain	0	0	982	936	982	936	(29)	1,889
Naval Air Station Patuxent River	Gain	(10)	(42)	7	226	(3)	84	6	87
Naval Surface Weapons Station Carderock	Gain	0	0	0	6	0	6	0	6
Army Research Laboratory, Adelphi	Realign	0	(43)	0	0	0	(43)	0	(43)
Bethesda/Chevy Chase	Realign	(5)	(2)	0	0	(5)	(2)	0	(7)
Fort Lewis	Realign	0	(164)	0	0	0	(164)	0	(164)
Martin State Airport Air Guard Station	Realign	(17)	(106)	0	0	(17)	(106)	0	(123)
Naval Air Facility Washington	Realign	(9)	(9)	0	0	(9)	(9)	0	(18)
Naval Station Annapolis	Realign	0	(13)	0	0	0	(13)	0	(13)
Naval Surface Warfare Center Indian Head	Realign	0	(137)	0	42	0	(95)	0	(95)
Maryland Total		(4,377)	(1,306)	2,807	10,318	(1,570)	9,012	1,851	9,293

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Massachusetts									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Otis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
Massachusetts Total		(222)	(853)	638	928	416	75	0	491
Michigan									
Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Paisan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Sellridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Sellridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
Michigan Total		(233)	(560)	76	918	(157)	358	(76)	125
Minnesota									
Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
Minnesota Total		(138)	(124)	0	0	(138)	(124)	0	(262)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Mississippi									
Mississippi Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(50)	(54)
Naval Station Pascagoula	Close	(844)	(112)	0	0	(844)	(112)	(7)	(963)
U.S. Army Reserve Center Vicksburg	Close	(26)	(2)	0	0	(26)	(2)	0	(28)
Columbus Air Force Base	Gain	0	0	104	3	104	3	0	107
Jackson International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Human Resources Support Center Southeast	Realign	0	(138)	0	0	0	(138)	(10)	(148)
Keesler Air Force Base	Realign	(181)	(31)	0	0	(181)	(31)	(190)	(402)
Key Field Air Guard Station	Realign	(33)	(142)	0	0	(33)	(142)	0	(175)
Naval Air Station Meridian	Realign	(15)	0	0	0	(15)	0	(1)	(16)
Mississippi Total		(1,099)	(429)	104	4	(995)	(425)	(258)	(1,678)
Missouri									
Army National Guard Reserve Center Jefferson Barracks	Close	(67)	0	0	0	(67)	0	0	(67)
Defense Finance and Accounting Service, Kansas City	Close	(37)	(576)	0	0	(37)	(576)	0	(613)
Defense Finance and Accounting Service, St. Louis	Close	(2)	(291)	0	0	(2)	(291)	0	(293)
Marine Corps Support Center Kansas City	Close	(191)	(139)	0	0	(191)	(139)	(3)	(333)
Navy Recruiting District Headquarters Kansas	Close	(21)	(6)	0	0	(21)	(6)	(6)	(33)
Navy Reserve Center Cape Girardeau	Close	(7)	0	0	0	(7)	0	0	(7)
Leased Space - MO	Close/Realign	(709)	(1,234)	0	0	(709)	(1,234)	(150)	(2,093)
Rosecrans Memorial Airport Air Guard Station	Gain	0	0	8	27	8	27	0	35
Whiteman Air Force Base	Gain	0	0	3	58	3	58	0	61
Fort Leonard Wood	Realign	(181)	(2)	71	25	(110)	23	0	(87)
Lambert International Airport- St Louis	Realign	(34)	(215)	0	0	(34)	(215)	0	(249)
Missouri Total		(1,249)	(2,463)	82	110	(1,167)	(2,353)	(159)	(3,679)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Montana										
	Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
	Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
	Montana Total		(40)	(84)	0	0	(40)	(84)	0	(124)
Nebraska										
	Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Kearny	Close	(8)	0	0	0	(8)	0	0	(8)
	Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
	Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
	Offutt Air Force Base	Realign		(227)	54	69	54	158	0	(104)
	Nebraska Total		(96)	(234)	54	69	(42)	(165)	(6)	(213)
Nevada										
	Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
	Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
	Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
	Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
	Nevada Total		(369)	(174)	1,414	268	1,045	94	(80)	1,059
New Hampshire										
	Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
	Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
	New Hampshire Total		(39)	(5)	20	28	(19)	23	0	4

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New Jersey									
Fort Monmouth	Close	(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)
Inspector/Instructor Center West Trenton	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Kilmer U.S. Army Reserve Center, Edison	Close	(23)	(21)	0	0	(23)	(21)	0	(44)
SFC Nelson V. Brittin U.S. Army Reserve Center	Close	(34)	(1)	0	0	(34)	(1)	0	(35)
Atlantic City International Airport Air Guard Station	Gain	(3)	(53)	62	263	59	210	0	269
Fort Dix	Gain	0	0	209	144	209	144	0	353
McGuire Air Force Base	Gain	0	0	498	37	498	37	0	535
Picatinny Arsenal	Gain	0	0	5	688	5	688	0	693
Naval Air Engineering Station Lakehurst	Realign	(132)	(54)	0	0	(132)	(54)	0	(186)
Naval Weapons Station Eggenston	Realign	0	(63)	2	0	2	(63)	0	(61)
New Jersey	Total	(823)	(4,845)	776	1,132	(47)	(3,713)	0	(3,760)
New Mexico									
Cannon Air Force Base	Close	(2,385)	(384)	0	0	(2,385)	(384)	(55)	(2,824)
Jenkins Armed Forces Reserve Center Albuquerque	Close	(35)	(1)	0	0	(35)	(1)	0	(36)
Kirtland Air Force Base	Gain	(7)	0	37	176	30	176	0	206
Holloman Air Force Base	Realign	(17)	0	0	0	(17)	0	0	(17)
White Sands Missile Range	Realign	(13)	(165)	0	0	(13)	(165)	0	(178)
New Mexico	Total	(2,457)	(550)	37	176	(2,420)	(374)	(55)	(2,849)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New York									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepsie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
New York	Total	(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
North Carolina									
Navy Reserve Center Asheville	Close	(7)	0	0	0	(7)	0	0	(7)
Niven U.S. Army Reserve Center, Albermarle	Close	(34)	0	0	5	(34)	5	0	(29)
Charlotte/Douglas International Airport	Gain	0	0	6	0	6	0	0	6
Fort Bragg	Gain	(1,352)	0	5,430	247	4,078	247	0	4,325
Seymore Johnson Air Force Base	Gain	0	0	345	17	345	17	0	362
Army Research Office, Durham	Realign	(1)	(113)	0	0	(1)	(113)	0	(114)
Marine Corps Air Station Cherry Point	Realign	(16)	(664)	64	8	48	(656)	(20)	(628)
Marine Corps Base Camp Lejeune	Realign	(182)	(16)	0	15	(182)	(1)	(9)	(192)
Pope Air Force Base	Realign	(5,969)	(345)	1,148	1,153	(4,821)	808	(132)	(4,145)
North Carolina	Total	(7,561)	(1,138)	6,993	1,445	(531)	307	(161)	(422)
North Dakota									
Grand Forks Air Force Base	Realign	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)
North Dakota	Total	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Ohio										
Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)	
Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)	
Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)	
Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)	
Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)	
Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)	
Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)	
U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)	
Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)	
Armed Forces Reserve Center Akron	Gain	0	0	0	0	37	0	0	37	
Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758	
Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1	
Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126	
Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494	
Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8	
Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)	
Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)	
Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)	
Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)	
Ohio Total		(374)	(3,569)	774	3,335	400	(234)	75	241	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Oklahoma									
Armed Forces Reserve Center Broken Arrow	Close	(26)	0	32	0	6	0	0	6
Armed Forces Reserve Center Muskogee	Close	(14)	(2)	0	0	(14)	(2)	0	(16)
Army National Guard Reserve Center Tishomingo	Close	(30)	0	0	0	(30)	0	0	(30)
Krowse U.S. Army Reserve Center Oklahoma City	Close	(78)	(6)	0	0	(78)	(6)	0	(84)
Navy-Marine Corps Reserve Center Tulsa	Close	(32)	0	0	0	(32)	0	0	(32)
Oklahoma City (95th)	Close	(31)	(22)	0	0	(31)	(22)	0	(53)
Fort Sill	Gain	(892)	(176)	4,336	337	3,444	161	(3)	3,602
Tinker Air Force Base	Gain	(9)	(197)	9	552	0	355	0	355
Tulsa International Airport Air Guard Station	Gain	0	0	22	81	22	81	0	103
Vance Air Force Base	Gain	0	0	93	6	93	6	0	99
Altus Air Force Base	Realign	(16)	0	0	0	(16)	0	0	(16)
Will Rogers World Airport Air Guard Station	Realign	(19)	(145)	103	46	84	(99)	0	(15)
Oklahoma	Total	(1,147)	(548)	4,595	1,022	3,448	474	(3)	3,919
Oregon									
Navy Reserve Center Central Point	Close	(7)	0	0	0	(7)	0	0	(7)
Umatilla Army Depot	Close	(127)	(385)	0	0	(127)	(385)	0	(512)
Portland International Airport Air Guard Station	Realign	(112)	(452)	0	0	(112)	(452)	0	(564)
Oregon	Total	(246)	(837)	0	0	(246)	(837)	0	(1,083)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania									
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	Pitt U.S. Army Reserve Center, Corapolis	Realign	(119)	(101)	0	0	(119)	(101)	0	(220)
	Pennsylvania	Total	(1,453)	(1,494)	18	1,065	(1,435)	(429)	(14)	(1,878)
Puerto Rico										
	Army National Guard Reserve Center Humacao	Close	(26)	0	0	0	(26)	0	0	(26)
	Lavergne U.S. Army Reserve Center Bayamon	Close	(25)	(1)	0	0	(25)	(1)	0	(26)
	Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	Realign	(10)	0	0	0	(10)	0	0	(10)
	Camp Euripides Rubio, Puerto Nuevo	Realign	(43)	0	0	0	(43)	0	0	(43)
	Fort Buchanan	Realign	(9)	(47)	0	0	(9)	(47)	0	(56)
	Puerto Rico	Total	(113)	(48)	0	0	(113)	(48)	0	(161)
Rhode Island										
	Harvard U.S. Army Reserve Center, Providence	Close	(20)	(4)	0	0	(20)	(4)	0	(24)
	USARC Bristol	Close	(24)	0	0	0	(24)	0	0	(24)
	Naval Station Newport	Gain	(122)	(225)	647	309	525	84	(76)	533
	Quonset State Airport Air Guard Station	Gain	0	0	17	29	17	29	0	46
	Rhode Island	Total	(166)	(229)	664	338	498	109	(76)	531
South Carolina										
	Defense Finance and Accounting Service, Charleston	Close	0	(368)	0	0	0	(368)	0	(368)
	South Naval Facilities Engineering Command	Close	(6)	(492)	0	0	(6)	(492)	(45)	(543)
	Fort Jackson	Gain	0	0	435	180	435	180	0	615
	Marine Corps Air Station Beaufort	Gain	0	0	0	12	0	12	0	12
	McEntire Air Guard Station	Gain	0	0	418	8	418	8	0	426
	Shaw Air Force Base	Gain	(74)	(1)	816	76	742	75	0	817
	Naval Weapons Station Charleston	Realign	(170)	(149)	45	24	(125)	(125)	0	(250)
	South Carolina	Total	(250)	(1,010)	1,714	300	1,464	(710)	(45)	709

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
South Dakota									
Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
South Dakota	Total	(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee									
U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
Nashville International Airport Air Guard Station	Realign	(9)	(172)	0	0	(19)	(172)	0	(191)
Tennessee	Total	(49)	(180)	432	797	383	617	88	1,088

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

DCN 10364
Regional Hearing

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Texas									
Army National Guard Reserve Center # 2 Dallas	Close	(90)	0	0	0	(90)	0	0	(90)
Army National Guard Reserve Center (Hondo Pass) El Paso	Close	(106)	0	0	0	(106)	0	0	(106)
Army National Guard Reserve Center California Crossing	Close	(47)	0	0	0	(47)	0	0	(47)
Army National Guard Reserve Center Ellington	Close	(14)	(45)	0	0	(14)	(45)	0	(59)
Army National Guard Reserve Center Lufkin	Close	(10)	0	0	0	(10)	0	0	(10)
Army National Guard Reserve Center Marshall	Close	(15)	(1)	0	0	(15)	(1)	0	(16)
Army National Guard Reserve Center New Braunfels	Close	(106)	0	0	0	(106)	0	0	(106)
Brooks City Base	Close	(1,297)	(1,268)	0	0	(1,297)	(1,268)	(358)	(2,923)
Defense Finance and Accounting Service, San Antonio	Close	(32)	(303)	0	0	(32)	(303)	0	(335)
Lone Star Army Ammunition Plant	Close	(2)	(18)	0	0	(2)	(18)	(129)	(149)
Naval Station Ingleside	Close	(1,901)	(260)	0	0	(1,901)	(260)	(57)	(2,218)
Navy Reserve Center Lubbock, TX	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Orange, TX	Close	(11)	0	0	0	(11)	0	0	(11)
Red River Army Depot	Close	(9)	(2,491)	0	0	(9)	(2,491)	0	(2,500)
U.S. Army Reserve Center # 2 Houston	Close	(2)	0	0	0	(2)	0	0	(2)
Leased Space - TX	Close/Realign	(78)	(147)	0	0	(78)	(147)	0	(225)
Carswell ARS, Naval Air Station Fo	Gain	0	(12)	8	116	8	104	0	112
Dyess Air Force Base	Gain	(1,615)	(65)	1,925	129	310	64	0	374
Fort Bliss	Gain	(4,564)	(223)	15,918	370	11,354	147	0	11,501
Fort Sam Houston	Gain	(117)	0	7,765	1,624	7,648	1,624	92	9,364
Laughlin Air Force Base	Gain	0	0	102	80	102	80	0	182
Naval Air Station Joint Reserve Base Ft. Worth	Gain	(54)	(5)	330	41	276	36	2	314
Randolph Air Force Base	Gain	(576)	(174)	164	705	(412)	531	63	182

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
Texas	Total	(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150
Utah									
Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
Hill Air Force Base	Realign	(13)	(47)	291	24	278	(423)	0	(145)
Utah	Total	(214)	(547)	291	24	77	(523)	0	(446)
Vermont									
Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
Vermont	Total	0	0	3	53	3	53	0	56

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia									
Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Wisconsin									
Gen Mitchell International Airport ARS	Close	(44)	(302)	24	56	(20)	(246)	0	(266)
Navy Reserve Center La Crosse	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Madison	Close	(23)	(3)	0	0	(23)	(3)	0	(26)
Olson U.S. Army Reserve Center, Madison	Close	(113)	0	0	0	(113)	0	0	(113)
U.S. Army Reserve Center O'Connell	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Armed Forces Reserve Center Madison	Gain	0	0	40	8	40	8	0	48
Dane County Airport	Gain	(4)	0	22	37	18	37	0	55
Fort McCoy	Realign	(379)	(82)	97	133	(282)	51	0	(231)
Wisconsin	Total	(581)	(388)	183	234	(398)	(154)	0	(552)
Wyoming									
Army Aviation Support Facility Cheyenne	Close	(23)	0	0	0	(23)	0	0	(23)
Army National Guard Reserve Center Thermopolis	Close	(19)	0	0	0	(19)	0	0	(19)
Cheyenne Airport Air Guard Station	Gain	0	0	21	58	21	58	0	79
Wyoming	Total	(42)	0	21	58	(21)	58	0	37
zz Germany, Korea, and Undistributed									
Undistributed or Overseas Reductions	Realign	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
zz Germany, Korea, and Undistributed	Total	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
Grand Total		(133,769)	(84,801)	122,987	66,578	(10,782)	(18,223)	2,818	(26,187)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia	Total	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
Washington									
1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
McCord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
Washington	Total	(719)	(387)	223	1,650	(496)	1,263	(7)	760
West Virginia									
Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
West Virginia	Total	(132)	(129)	7	3	(125)	(126)	0	(251)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

**GRAND FORKS, ND
REGIONAL HEARING**

JUNE 23, 2005

INFORMATION PACKET

GRAND FORKS, NORTH DAKOTA REGIONAL HEARING JUNE 23, 2005

TABLE OF CONTENTS

1. Itinerary	Page 3,4
2. Fact Sheet	Page 5,6
3. Staff Assignment Sheet	Page 7
4. Commissioners Travel Itinerary	Page 8
5. Hotel Accommodations	Page 9
6. Points of Contact	Page 10
7. Important Phone Numbers	Page 10

Appendix 1: Maps and Directions

ITINERARY

Tuesday, June 21

8:08 p.m. Commissioners and staff arrive at Grand Forks International Airport
(Mil Air will fly from Rapid City, SD)
Mission Number: N2J 151902
Aircraft: C12

Passengers: Commissioners Bilbray, Coyle and Skinner
Cowhig, Hill, Napoli, Cook, and Delaney

8:30p.m. Depart Airport en route to:
4301 Dartmouth Drive
Grand Forks, North Dakota 58203
Tel: (701) 775 6000
Fax: (701) 746 0298

(Approximately 6 miles)

Transportation provided by:
Staff with car rentals upon arrival in Grand Forks, ND

Mr. Robert Cook- Premium
Mr. Tim MacGregor- Premium
Mr. Nate Sillin- Mid size
Mr. Michael Delaney – Mid size
Ms. Christine Hill- Premium
Mr. Jim Schaefer- Full size

8:45 p.m. Arrive at Hotel

Dinner Recommendations:

The Green Mill, *Italian*
1930 Columbia Road South
Grand Forks, ND 58201
Phone: 701-780-9000
Fax: 701-780-8900
Aprox. 1 mile away

The Blue Moose, *American*
507 2nd Street NW
East Grand Forks, MN 56721
Phone: (218) 773-6516
FAX: (218) 773-3547
Aprox. 3 miles away

Thursday, June 23

TBD	Breakfast
7:45a.m.	Depart Hotel en route to Hearing (Within walking distance)
7:50a.m.	Arrive at Hearing Site; proceed to Hold Room
8:00a.m.	Pre-Hearing Briefing by R&A
8:20a.m.	Depart Hold Room for Hearing Room
8:30a.m.	Hearing Begins
11:30a.m.	Hearing Concludes Proceed to Press Availability downstairs
TBD	Press Availability Chester Fritz Auditorium Rehearsal Room
TBD	Press Availability Concludes
TBD	Depart Hearing Site en route to TBD (hotel, airport)

FACT SHEET

COMMISSIONERS ATTENDING

Commissioner James H. Bilbray
Commissioner Phillip Coyle, III
Commissioner Samuel Skinner

STAFF ATTENDING

Review & Analysis

Mr. Robert Cook, Deputy Director
Mr. Tim MacGregor, DoD Analyst
Mr. Nate Sillin, Associate Analyst
Mr. Michael Delaney, Senior Analyst

Congressional Affairs

Ms. Christine Hill, Director

Legal Counsel

Ms. Dan Cowhig, Deputy General Counsel

Communications

Mr. James Schaefer, Director

Advance

Ms. Christina Estrada
Ms. Cynthia Simmons

HEARING LOCATION

Chester Fritz Auditorium
University of North Dakota
University Avenue and Yale Drive
P.O. Box 9028
Grand Forks, ND 58202
Tel: (701)777.3076

HEARING ROOM

Chester Fritz Auditorium

CAPACITY

2400

HOLDING ROOM

Green Room

COMMISSIONERS HOLDING ROOM

Green Room

PARKING

Free parking is available behind the auditorium

STENOGRAPHER

Provided by ANSER

SIGNERS

Provided by Community

WEATHER

Wednesday



Thunderstorms
HI: 85
LO: 69

Thursday



Partly Cloudy
HI: 79
LO: 61

STAFF ASSIGNMENT SHEET

Advance on site check _____	<i>Advance</i>
Signage _____	<i>Advance</i>
<ul style="list-style-type: none">• Reserved seating (witness, press)• Staff Only• Base Closure Hearing (with arrows)• Public Telephones, Restrooms	
Dais setting _____	<i>Advance</i>
<ul style="list-style-type: none">• Nameplates and gavel• Pad, pen, pencil, highlighter• Water• Post it notes	
Lunch arrangement and logistics _____	<i>Legislative Affairs Advance</i>
Testimony Collection _____	<i>R&A Legislative Counsel Advance</i>
Timekeeper _____	<i>Advance</i>
VIP greeter _____	<i>Legislative Affairs</i>
Designated on-site supervisor during lunch _____	<i>Legislative Affairs</i>
General Runner _____	<i>Advance/Volunteer</i>
Computer Technician _____	<i>Advance</i>
Final site sweep _____	<i>Advance</i>
Thank you letters _____	<i>Legislative Affairs</i>

COMMISSIONERS TRAVEL ITINERARIES

COMMISSIONER COYLE

Arrives: Grand Forks, ND
Tuesday, June 22 @ 8:08 p.m.
Mil Air

Departs for: Clovis, NM
Thursday, June 23 @ TBD
Mil Air

COMMISSIONER BILBRAY

Arrives: Grand Forks, ND
Tuesday, June 22 @ 8:08 p.m.
Mil Air

Departs for: Clovis, NM
Thursday, June 23 @ TBD
Mil Air

COMMISSIONER SKINNER

Arrives: Grand Forks, ND
Tuesday, June 22 @ 8:08 p.m.
Mil Air

Departs for: Chicago, IL
Thursday, June 23 @ 2:10 p.m.
Northwest Flight #3278

HOTEL ACCOMODATIONS

Location:

*Hilton Garden Inn Hotel
4301 Dartmouth Drive
Grand Forks, ND 52803*

Phone number:

Tel: (701) 775 6000

Fax: (701) 746 0298

Names and confirmation numbers

Hilton Garden Inn Rooming List
all rooms confirmed

First Name	Last Name	Check In	Check Out
James	Bilbray	6/21	6/23
Samuel	Skinner	6/21	6/23
Philip	Coyle	6/22	6/23
Daniel	Cowhig	6/22	6/24
Christina	Estrada	6/20	6/23
Christine	Hill	6/21	6/23
Tim	MacGregor	6/20	6/23
Robert	McCreary	6/21	6/24
Andrew	Napoli	6/21	6/24
Nathaniel	Sillin	6/20	6/23
Cynthia	Simmons	6/20	6/23
Robert	Cook	6/22	6/24
Jason	Cole	6/21	6/24

POINTS OF CONTACT

Onsite POC's Ms. Christina Estrada, Advance
(703) 606-5090

Ms. Cynthia Simmons, Advance
(703) 901-7833

Hearing POC: Ms. Christine Hill, Director, Legislative Affairs
(703) 901-7812

Senate POC: Mr. Jaime Morin, Senate Budget Committee
(202) 224-0872

IMPORTANT PHONE NUMBERS

NORTH DAKOTA

SENATOR Conrad
Name: Ms. Anisa Rogness
Phone: (202) 224-2043
202-577-5494 cell
202-224-7776 fax

SENATOR Dorgan
Name: Ms.
Phone: ()

MINNESOTA

SENATOR DAYTON
Name: Mr. Mark Jones
Phone: (202) 224-2439