

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

August 8, 2005

***Colonel Joseph M. Reheiser
Commander
314th Airlift Wing
Little Rock Air Force Base, AR 72099***

Dear Colonel Reheiser,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Little Rock Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 314th Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 314th Airlift Wing. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

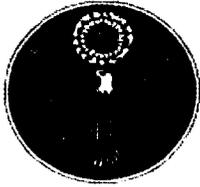
Handwritten signature of Anthony J. Principi in cursive script.

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

August 15, 2005

***Captain James F. Stader
Commanding Officer
Naval Facilities Engineering Command
Engineering Field Activity Northeast
10 Industrial Highway, MS#82
Lester, PA 19113-2090***

Dear Captain Stader,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Naval Facilities Engineering Command. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Engineering Field Activity Northeast.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Engineering Field Activity Northeast. This visit allowed C.W. Furlow along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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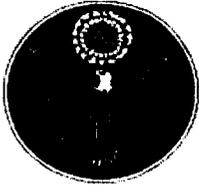
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Chairman***

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August 15, 2005

***Mr. Samuel E. Bevins
Director
Navy Crane Center
10 Industrial Highway, MS#82
Lester, PA 19113-2090***

Dear Director Bevins,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Navy Crane Center. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Navy Crane Center.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Navy Crane Center. This visit allowed C.W. Furlow along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

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Telephone: 703-699-2950

August 19, 2005

***Colonel Darren McDew
43rd Airlift Wing Commander
Pope Air Force Base, North Carolina 28308***

Dear Col. McDew,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Pope Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 43rd Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 43rd Airlift Wing. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

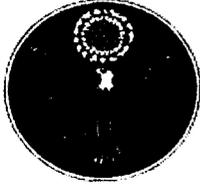
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August 19, 2005

***Colonel Aycock
Garrison Commander
Fort Bragg, NC 28037***

Dear Colonel Aycock,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Fort Bragg. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Bragg.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Fort Bragg. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

2521 South Clark Street, Suite 600

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August 1, 2005

Major General William M. Lenaers
Commanding General
U.S. Army TACOM Life Cycle Management Command
6501 E. 11 Miles Road
Warren, MI 48397-5000

Dear Major General Lenaers,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Detroit Arsenal, Michigan. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Detroit Arsenal, MI.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Detroit Arsenal, MI. This visit allowed Commissioner Skinner along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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Telephone: 703-699-2950

August 1, 2005

Curtis M. Smith
Strategic Planning Analyst
ATTN: AMSTA-CS-N, Mail Stop #410
U.S. Army, TACOM Life Cycle Management Command
6501 E. 11 Mile Road
Warren, MI 48397-5000

Dear Mr. Smith,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Detroit Arsenal, Michigan. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Detroit Arsenal, MI.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Detroit Arsenal, MI. This visit allowed Commissioner Skinner along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

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Telephone: 703-699-2950

August 1, 2005

Donna R. Westby
Program Manager, Transformation (BRAC) Office
ATTN: AMSTA-CS-N, Mail Stop #410
U.S. Army, TACOM Life Cycle Management Command
6501 E. 11 Mile Road
Warren, MI 48397-5000

Dear Ms. Westby,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Detroit Arsenal, Michigan. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Detroit Arsenal, MI.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Detroit Arsenal, MI. This visit allowed Commissioner Skinner along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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August 1, 2005

Mr. Robert E. Graves
Deputy to the Commander
U.S. Army Garrison-Michigan (IMNW-MIG-ZB/MX 502)
6501 E. 11 Miles Road
Warren, MI 48397-5000

Dear Mr. Graves,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Detroit Arsenal, Michigan. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Detroit Arsenal, MI.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Detroit Arsenal, MI. This visit allowed Commissioner Skinner along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

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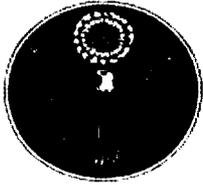
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**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

August 3, 2005

***Lieutenant General Carrol H. Chandler
Commander, Alaskan Command
9480 Pease Ave, Suite 101
Elmendorf AFB, AK 99506-2100***

Dear Lt. Gen. Chandler,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Galena Forward Operating Location (FOL). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Galena FOL.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Galena FOL. This visit allowed Commissioners Coyle and Bilbray along with Craig Hall, Justin Breitschopf and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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Chairman***

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

August 3, 2005

Colonel Joseph M. Skaja, Jr.
Commander, 611th ASG
10471 20th St., Suite 361
Elmendorf AFB, AK 99506-2200

Dear Col. Skaja,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Galena Forward Operating Location (FOL). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Galena FOL.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Galena FOL. This visit allowed Commissioners Coyle and Bilbray along with Craig Hall, Justin Breitschopf and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

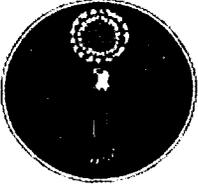
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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August 3, 2005

***Colonel Jose A. Torres, USA
Chief of Staff, Alaskan Command
9480 Pease Ave, Suite 116
Elmendorf AFB, AK 99506-2100***

Dear Col. Torres,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Galena Forward Operating Location (FOL). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Galena FOL.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Galena FOL. This visit allowed Commissioners Coyle and Bilbray along with Craig Hall, Justin Breitschopf and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

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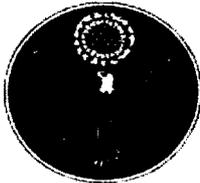
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

August 4, 2005

***Captain Tom Keeley
Commanding Officer
Naval Air Station Oceana
Building 230
1750 Tomcat Blvd
Virginia Beach, VA 23460***

Dear Captain Keeley,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station (NAS) Oceana. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning NAS Oceana.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NAS Oceana. This visit allowed Commissioners Hill, Gehman, Skinner, and myself along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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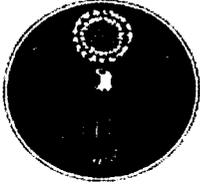
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

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Telephone: 703-699-2950

August 5, 2005

Lieutenant General George Peach Taylor Jr., MD.

U.S. Air Force Surgeon General

Building 5681

Bolling Air Force Base

Washington, D.C. 20032

Dear Lt. General Taylor,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Air Force Medical Support Agency. The information presented will be vital to the Commission's deliberation concerning the realignment of Bolling Air Force Base.

As we discussed, the visit was part of a multi-step process to evaluate and validate all actions involving relocating the medical command headquarters. The visit allowed Commissioner Turner and me to associate the volumes of DOD data with the installation represented. Additionally, the visit provided us with a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others involved in the visit. Installation tours and discussions with military and civilian personnel are an integral part of a dynamic, open process that will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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Anthony J. Principi
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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Telephone: 703-699-2950

August 5, 2005

***Vice Admiral Donald C. Arthur
U.S. Navy Surgeon General and Chief
Bureau of Medicine and Surgery
2300 E Street, NW
Washington, D.C. 20372-5300***

Dear Vice Admiral Arthur,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Bureau of Medicine and Surgery. The information presented will be vital to the Commission's deliberation concerning the realignment of the Potomac Annex.

The briefing and tour we received were part of a multi-step process to evaluate and validate all actions involving relocating the medical command headquarters. The visit allowed Commissioner Turner and me to associate the volumes of DOD data with the installation represented. Additionally, the visit provided us with a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others involved in the visit. Installation tours and discussions with military and civilian personnel are an integral part of a dynamic, open process that will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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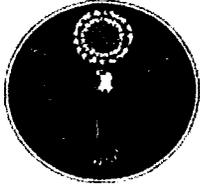
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August 5, 2005

*Lieutenant General Kevin C. Kiley, M.D.
U.S. Army Surgeon General
Commander, U.S. Army Medical Command
Skyline VI
5109 Leesburg Pike
Falls Church, VA 22041*

Dear Lt. General Kiley,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Office of the Surgeon General headquarters. The information presented will be vital to the Commission's deliberation concerning the realignment of Skyline Drive, VA.

As we discussed, the visit was part of a multi-step process to evaluate and validate all actions involving relocating the medical command headquarters. The visit allowed Commissioner Turner and me to associate the volumes of DOD data with the installation represented. Additionally, the visit provided us with a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others involved in the visit. Installation tours and discussions with military and civilian personnel are an integral part of a dynamic, open process that will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

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*Anthony J. Principi
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August 5, 2005

***Dr. William Winkenwerder Jr.
Assistant Secretary of Defense for Health Affairs
Skyline VI, Suite #502
5109 Leesburg Pike
Falls Church, VA 22041***

Dear Dr. Winkenwerder,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the TRICARE Management Activity headquarters. The information presented will be vital to the Commission's deliberation concerning the realignment of Skyline Drive, VA.

As we discussed, the visit was part of a multi-step process to evaluate and validate all actions involving relocating the medical command headquarters. The visit allowed Commissioner Turner and me to associate the volumes of DOD data with the installation represented. Additionally, the visit provided us with a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others involved in the visit. Installation tours and discussions with military and civilian personnel are an integral part of a dynamic, open process that will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia