JOINT CROSS-SERVICE GROUPS (JCSGs):

INTELLIGENCE

DEFENSE INTELLIGENCE AGENCY
(A CLASSIFIED VERSION OF THIS RECOMMENDATION IDENTIFIES SPECIFIC FUNCTIONS TO BE MOVED.)

RECOMMENDATION # 167 (INT 3)

One-time Cost: $96.7M
Annual recurring costs/(savings): ($10.1M)
20-Year Net Present Value: ($52.8M)
Payback Period: 8 Years

SECRETARY OF DEFENSE RECOMMENDATION

Realign Defense Intelligence Analysis Center, Bolling Air Force Base, DC, by relocating select Defense Intelligence Agency intelligence analysis functions to a new facility at Rivanna Station, VA. Realign Crystal Park 5, a leased facility in Arlington, VA, by relocating the Defense Intelligence Agency analysis function to the Defense Intelligence Analysis Center, Bolling Air Force Base, DC.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation is a realignment of select personnel, equipment and intelligence analysis functions of the Defense Intelligence Agency. It co-locates select intelligence analysis functions and personnel with the National Ground Intelligence Center into a new facility at Rivanna Station. This recommendation improves information flow/mission synergy; addresses capacity shortage at the Defense Intelligence Analysis Center; meets the spirit of the Secretary of Defense’s guidelines for relocation outside the National Capital Region, and improves Continuity of Operations (COOP)/Mission Assurance by locating functions on a secure Department of Defense-owned location. The realignment of personnel from Crystal Park 5 to the Defense Intelligence Analysis Center, Bolling Air Force Base, DC, reduces vulnerable leased space while addressing Anti-terrorism/Force Protection deficiencies by locating functions onto a secure Department of Defense-owned location. This recommendation accommodates current and surge requirements and is consistent with the 20-year Force Structure Plan.

COMMUNITY CONCERNS

There were no formal expressions from the community.

COMMISSION FINDINGS

The Commission found no reason to disagree with the recommendation of the Secretary of Defense.

COMMISSION RECOMMENDATIONS

The Commission finds the Secretary’s recommendation consistent with the final selection criteria and the Force Structure Plan. Therefore, the Commission approves the recommendation of the Secretary.
**National Geospatial-Intelligence Agency Activities**

**Recommendation # 168 (INT 4)**

<table>
<thead>
<tr>
<th>Cost Category</th>
<th>Amount</th>
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<tr>
<td>One-time Cost:</td>
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<td>Annual Recurring Costs/(Savings):</td>
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<td>20-Year Net Present Value:</td>
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<td>Payback Period:</td>
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**Secretary of Defense Recommendation**

Close National Geospatial-Intelligence Agency (NGA) Dalecarlia and Sumner sites, Bethesda, MD; Reston 1, 2 and 3, leased installations in Reston, VA; Newington buildings 8510, 8520, and 8530, Newington, VA; and Building 213 a leased installation at the South East Federal Center, Washington, DC. Relocate all functions to a new facility at Fort Belvoir, VA. Realign the National Reconnaissance Office facility, Westfields, VA, by relocating all NGA functions to a new facility at the Fort Belvoir, VA. Consolidate all NGA National Geospatial-Intelligence College functions on Fort Belvoir into the new facility at Fort Belvoir, VA.

**Secretary of Defense Justification**

This recommendation is a strategic consolidation of the personnel, equipment and functions of NGA’s 22 legacy organizations into a new geospatial intelligence consolidated campus. It consolidates multiple NGA National Capital Region-based intelligence community activities now occupying small, government facilities and privately-owned leased space, to a secure Department of Defense-owned location, reducing excess capacity and increasing overall military value. It optimizes mission efficiencies, improves readiness, and enhances mission partner coordination, while addressing Antiterrorism/Force Protection deficiencies. This recommendation accommodates current and surge requirements and is consistent with the 20-year Force Structure Plan.

**Community Concerns**

The Maryland community maintains the National Geospatial-Intelligence Agency is a good neighbor. They are concerned by the potential reduction in quality of life that would result from transportation problems, such as increased traffic over poor roads, lack of public transportation around the Fort Belvoir area, and increased commuting times with the attendant issues of air pollution and increased fuel consumption. Inadequate road infrastructure and lack of mass transit will lead to large increases in auto commuting and extreme traffic congestion on already overburdened highways and local roads.

Maryland argued the National Geospatial-Intelligence Agency (NGA) is a unique and vital piece of the U.S. intelligence community, and that a new, larger site to accommodate a consolidated NGA is needed. The community expressed concerns that the logistical challenges associated with the realignment of Fort Belvoir will interfere with NGA’s ability to carry out its mission if moved to Fort Belvoir as proposed by DoD. The Government Accountability Office (GAO) expressed a similar concern in its July 1, 2005 report. According to GAO, DoD’s proposal to add nearly 8,500 new employees to Fort Belvoir should be considered by the Commission in light of “the impact [of this move] on the local community structure, such as roads and public transportation.” Community advocates urged the Commission to accept their counter-proposal in which NGA would establish itself faster, more securely and with less disruption to its mission at Fort Meade than at Fort Belvoir. They claimed Fort Meade is unquestionably one of the most secure military facilities in the National Capital Region, and has the space to accommodate the roughly 2,000 NGA employees who must be relocated from the Washington Navy Yard. They assert this counter-proposal could be accomplished within the six-year implementation period because Fort Meade has completed or is completing substantial infrastructure upgrades, which would allow NGA to "plug in" quickly at Fort Meade, including privatizing the power supply and the water and waste facilities; and laying fiber for enhanced communications. Lastly, the community argued that Fort Meade’s secure, superior facilities make it better suited than Fort Belvoir to accommodate the special needs of a high-tech intelligence facility. Consolidating NGA at Fort Meade would also facilitate closer interaction between NGA and the National Security Agency (NSA), Fort Meade’s largest tenant. The Maryland Delegation asserts the United States Government needs to consider ways to streamline and improve cooperation between NGA, NSA, and the National Reconnaissance Office (NRO), whose missions are closely intertwined.
COMMISSION FINDINGS

The Commission carefully considered the community input, but found no evidence that it would cost less money to move the NGA to Fort Meade than to Fort Belvoir. The Commission also noted that the bulk of NGA staff resides in Northern Virginia, which would better facilitate a commute to Fort Belvoir. The Commission found no reason to disagree with the recommendation of the Secretary of Defense.

COMMISSION RECOMMENDATIONS

The Commission finds the Secretary’s recommendation consistent with the final selection criteria and the Force Structure Plan. Therefore, the Commission approves the recommendation of the Secretary.